

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Chief Minister's Department

#	Name of Report	3rd party consultants	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
1	Diversifying trade routes	Oxera											133,000				
2	Environmental spending and tax policy	Oxera								73,317							
3	Trading with France	Oxera								110,000							
4	Impact of ageing population	Oxera							27,000								
5	What is the economic impact of a change in Jersey business tax	Oxera		113,000													
6	QROPS	Oxera		24,000													
7	Tourism in Jersey	Oxera		113,000													
8	Gigabit Jersey	Oxera			40,000												
9	Investor Compensation Arrangements for the States of Jersey: Initial Analysis	Oxera					27,000										
10	The Jersey Mortgage Market	Oxera					45,000										
11	The supply of ferry services: a policy assessment	Oxera					88,000										
12	Deposit guarantee arrangements for the States of Jersey	Oxera					98,000										
13	Changing Jersey's airport charges: an initial assessment of the economic impact	Oxera					22,000										
14	Changing the charging model for Jersey airport	Oxera					41,000										
15	Land/development-based environmental taxes	Oxera						9,000									
16	Possible sale of Jersey Telecom	Oxera							62,000								
17	What is the economic and distributional impact of an owner-occupied immovable property tax?	Oxera							10,000								
18	Environmental spending and tax policies: What is the impact on Jersey?	Oxera							73,000								
19	Contribution of the fulfilment industry to the Jersey economy	Oxera									14,000						
20	Tourism in the Jersey Economy	Oxera									111,000						
21	Which tax is best suited to Jersey's objectives?	Oxera									97,000						
22	Fiscal Strategy: Background Paper	Oxera										59,000					
23	The minimum wage in Jersey	Oxera											9,000				
24	Financial services in Jersey	Oxera											56,000				
25	Salary survey	The Hay Group Management								40,036							
26	E-gov	SDF Consultancy											5,775				
27	Disciplinary report against a senior officer	Grady Brian											7,891				
28	Silver Strategic Support Agreement	Sapphire Technologies															
29	Remote access via the internet	Sapphire Technologies										2,700					
30	Benchmarking report	Sapphire Technologies							7,750								
31	FSR programme	Partners for Change									43,001	532,940					
32	Planning investigation	Gateway Partnership									15,466						
* 33	BACs incident	PWC									16,870						
34	Procurement review	Steve Gilbey Consulting									15,750						
35	Web development strategy	Socitm						13,150									
36	FII Records Management Gap Analysis	Socitm				9,374											
37	FOI development plan	Socitm			16,311												

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			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
38	Risk review	D L R S Advisory Services				1,728	42,086										
39	HRIS review	Deloitte LLP					42,338										
40	DTZ - Drafting report Jersey Dev Co	DTZ - Drafting report Jersey Dev Co				51,200	26,750										
41	Risk review project	Mr Martin Stone					9,369										
42	Suspension former Chief Officer of Police	B Napier QC				50,000											
43	Shared Services Framework	Capgemini - Shared Services Framework				15,967											
44	Role of Crown Officers	Carswell Robert Lord				67,489											
45	Review revise and issue HR Programme document	IKB - Ed Hodnett				3,475											
46	IMF/FSSA Report on contingency planning	Boleat Consultancy				10,000											
47	HR Transformation	In Partnership - Ms I Davies				18,958											
48	CSR review (ESC)	Tribal Consulting Ltd				33,210											
49	CSR review (HAD and C&CC)	Tribal Consulting Ltd				95,362											
50	CSR review (T&C)	Tribal Consulting Ltd				48,755											
51	Salary survey	Hassell & Blampied			15,000												
52	2 x Management investigations	Hassell & Blampied			25,724												
53	HCAE report	Verita Consultants		6,272	32,341												
54	Customer Mapping Project	Atos															
55	HCAE report	Mr A Williamson		14,900													
56	HR Fit for Purpose	Anny Bodenstein Consulting		5,000													
57	CMP Management Investigation	CMP		30,000													

Department's notes

No breakdown is available for Consultancy Costs for the period 1999-2003.

The above list was reviewed by the Senior Management Team for completeness on 31 May 2013.

Caveats

Total costs for some reports may not be shown in the years the costs were actually incurred.

i.e. costs may have been incurred in more than one year but have been shown in the year the report was published.

This report has been prepared from information available.

States policy on retention of records is 6 years and therefore there is no guarantee that complete records are available from 1999 and this would impact on accuracy of this information.

Department of Environment

1	Plemont Bay Holiday Village Inspectors Report			36,274													
2	Inspectors report into Members proposed amendments to draft Island Plan			20,500													
3	Assessment of bathing water quality for States of Jersey 2011					5,013											
4	Revised North of Town Masterplan June 2011					45,000											
5	Revised North of St. Helier Masterplan June 2011					35,000											
6	Steve Langton iBats Power Analysis Report					1,050											
7	Penny Anderson Associates La Greve de Lecq Woodlands PAA					2,067											
8	Penny Anderson Associates St Catherine's Valley woodlands PAA					2,067											
9	Penny Anderson Associates St Peter's Valley Woodlands PAA					2,067											

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			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
10	Penny Anderson Associates Protection of Ecologically Sensitive Areas Project					4,715											
11	Paul Chanin Second Jersey Bat Report					3,150											
12	Amphibian and Reptile Conservation ARC Jersey NARRS Report					850											
13	Inspectors report into draft Island Plan					95,000											
14	Planning Process Improvement Programme Report					36,000											
15	Development of Aquaculture Strategy for Jersey					5,000											
16	Assessment of bathing water quality for States of Jersey 2010					5,013											
17	Jersey Odeon/ Jersey Airport Heritage Assessment					1,250											
18	Jersey Island Plan Review: Strategic Environmental Assessment					10,179											
19	Preparing Notifiable Disease Contingency Plan					14,760											
20	Comprehensive Spending Review: Dept. of Environment					40,000											
21	Jersey Environmental Services Protection of Ecologically Sensitive Areas (PESAP) Project					11,460											
22	Revised northern area of St. Helier masterplan					15,000											
23	North St. Helier Masterplan: Strategic Environmental Assessment					10,179											
24	Penny Anderson Associates Bonne Nuit, Giffard and Belle Hougue PAA						3,645										
25	Penny Anderson Associates Jardin d'Olivet and L'Etacquerel PAA						3,645										
26	Penny Anderson Associates Egypte and Vicard PAA						4,710										
27	Assessment of bathing water quality for States of Jersey 2009						4,263										
28	North of Town Masterplan						115,400										
29	Achieving Affordable Housing as a Proportion of Private Development						24,127										
30	National Park for Jersey Consultation: Outputs						10,345										
31	Agriculture Unit Survey						566										
32	Light Industry Report & St Helier Office Market Report						5,170										
33	Assessment of bathing water quality for States of Jersey 2008						6,150										
34	Comparative Energy prices in Jersey						9,350										
35	Jersey Retail Study 2008						2,607										
36	Warne, AC A report on the invertebrates of Elizabeth Castle							500									
37	Warne, AC A report on the invertebrates of Egypte with a brief report on Bouley Bay							500									
38	Assessment of bathing water quality for States of Jersey 2008							6,150									
39	Comparative Energy prices in Jersey							9,350									
40	Tidal Power for Jersey? Options & Opportunities							65,000									

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41	Valuing the Heritage of the Channel Islands							1,571									
42	Outdoor Open Space, Sport & Recreation study							16,480									
43	Independent Review of Outdoor Adventure Park at Les Ormes, St Brelade							4,178									
44	Historic Farmsteadsand Landscapes in Jersey							3,500									
45	Inert Waste Arisingsand Landfill Capacity							14,700									
46	St Helier Development & Regeneration Strategy							38,110									
47	Masterplan for the Esplanade Quarter, St Helier							267,980									
48	Assessment of bathing water quality for States of Jersey 2007							2,500									
49	Island Plan Retail Study							48,404									
50	Assessment of bathing water quality for States of Jersey 2007								2,500								
51	"Norman Le Brocq" Consultancy Services Report to Jersey Sea Fisheries								2,500								
52	Land Use Planning Risk for LaCollette Fuel Depot and Jersey Gas Facility								44,718								
53	Methodist Chapels in Jersey								1,600								
54	Energy Policy for Jersey- Identification of Information Needs								21,015								
55	Energy Efficiency Study								21,000								
56	Natural Resources Study								14,500								
57	Hydrocarbon Pipelines Feasability Study								13,600								
58	Jersey Energy Sector Review								26,000								
59	Waste Law Guidance Noted								19,385								
60	Jersey Deep Groundwater Investigation Report								80,000								
61	Warne, AC A second report on the invertebrates of the sea front strip of St Ouen's Bay, Jersey									2,701							
62	Hawkins, S Landscape assessment of Jersey's North Coast									11,884							
63	Penny Anderson Associates North Coast Survey									700							
64	Waste Law Guidance									14,228							
65	Assessment of bathing water quality for States of Jersey 2006									2,000							
66	Jersey Government Response to the Flamanville 3 Public Enquiry									10,000							
67	The Jersey Waterfront Supplementary Planning Guidance									19,267							
68	Review of Planning & Building Functions									23,560							
69	Warne, AC A report on the invertebrates of La Lande du Ouest, Jersey										10,187						
70	Penny Anderson Associates Vegetation Mapping Les Blanches Banques: report & maps										2,830						
71	Penny Anderson Associates Vegetation Condition Assessment Les Banches Banques: Report + maps same location										2,042						
72	Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots										3,865						

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73	Assessment of bathing water quality for States of Jersey 2005										2,000						
74	St Helier Urban Character Appraisal										45,000						
75	Review of Regulations affecting trade in Plants & Plant Produce in the States of Jersey										12,604						
76	Quinquennial Review of Jersey Flowing Waters										5,400						
77	Penny Anderson Associates Wet meadow survey											10,637					
78	Assessment of bathing water quality for States of Jersey 2004											2,000					
79	Penny Anderson Associates Wet meadow survey												1,000				
80	Warne, AC A report on the invertebrates of Bel Tabourin, St Ouen, Jersey												1,000				
81	Warne, AC A report on the invertebrates of Gorey Public Garden, Grouville, Jersey												4,226				
82	Hall, A The abundance and distribution of grass snakes (Natrix natrix) in Jersey													11,527			
83	Penny Anderson Associates Coastal Heaths and Woodlands Survey													970			
84	Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots .													2,280			
85	Penny Anderson Associates L'Etaquerel to Rozel and Harve de Rozel to le Coupe													1,000			
86	Island Plan 2002													100,000			
87	Issues Report (July 2000), Island Plan: Working Draft(Jan 2001), Island Plan: consultation draft (June 2001)														187,500		
88	Goldsmith, B Biodiveristy - Strategy for Jersey															5,294	
89	Simon Davey Island Lichen syrvey and report															3,367	
90	Penny Anderson Associates Bouley Bay and Bonne Nuit Heathlands															3,998	
91	Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots .															1,618	
92	Penny Anderson Associates Completion of Jersey Phase 1 Survey																10,924
93	Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots																2,115
94	Penny Anderson Associates Mont Orgueil Castle: Management Plan for the Soft Landscape																3,851
95	Warne, AC A report on the invertebrates of Le Mont Orgueil (Gorey Castle), Grouville, Jersey																367
96	Warne, AC A report on the invertebrates of Les Landes, St Ouen, Jersey; for the period 1985 to 1999																367
97	Penny Anderson Associates Jersey Dunes: the 15 year report																6,495
98	Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots																2,890
99	Peter Rock Seagull Report																2,235
100	Countryside Character Appraisal																

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	Economic Development Department																
	1	Review of Consumer Protection in Jersey														10,000	
	2	Review of Jersey legislation relevant to trade in dairy and livestock									7,500						
	3	A Sustainable Dairy Industry in Jersey							50,420								
	4	Logos II Report						30,000									
	5	Monitoring heat stress in cow housing in Jersey						1,040									
*	6	Jersey: Foundations															
		Introduction to the nature of private foundations						12,211									
	7	Fiscal Incentives-Investment in the Visitor Economy						50,000									
	8	Inward Investment Proposition for Jersey						20,809									
	9	Jersey Register of British Ships: Business case for Expansion						26,365									
	10	IP Consortium Business Plan						25,600									
	11	Investigation into the Availability and Supply of Shipping Services						18,500									
	12	Audit of the Safety Management System at Jersey Harbours						5,370									
	13	Investigation into the Availability and Supply of Shipping Services: France-Channel Islands						7,750									
	14	Employability Skills Explored - The Jersey Edition						3,102									
	15	Review of Jersey Consumer Council						6,291									
*	16	Review of the Abattoir							20,075								
	17	Review of the regulatory powers, resources and functions of the JCRA as a telecommunications regulator							84,896								
	18	Grounding and Subsequent Loss of CV4					2,136										
	19	The Supply of Ferry Services - a policy assessment					87,000										
	20	Jersey-UK and Jersey-St Malo Fare Data 2005 to 2009					nil										
	21	Jersey Ferry Fares Comparison					900										
	22	Jersey Travel Survey 2009					65,000										
*	23	Jersey IP/E-Commerce opportunities					55,000										
xx	24	Jersey Labour Market Intelligence for the Retail and Wholesale Sector					5,100										
xx	25	Jersey Labour Market Intelligence for the Hospitality Sector					5,000										
	26	Jersey Consumer Council - Its Future Role					5,500										
xx	27	Labour market intelligence for rural businesses															
							16,950										
	28	Food Security Strategy					8,965										
*	29	Farm Assurance Scheme Review					8,250										
xx	30	Marine Resources Strategy scoping and comparative analysis					24,850										
*	31	Review of rural sector funding					5,997										
*	32	Review of economic elements of coastal zone management strategy					4,975										
*	33	Channel Islands Aircraft Registry, Strategic Case					15,000										
	34	Jersey Marketing Strategy Implementation Plan (Gaming)					3,460										
*	35	Commercial Report, Jersey Aircraft Registry					6,000										
*	36	An analysis of the skills and numbers of staff employed across the fulfilment industry					8,330										

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*	37	DCS Implementation Scoping Report		41,134													
*	38	Review of vessel selection for ferry services to Jersey		7,950													
*	39	Independent Review of the Project Horizon Findings, Condor Ferries HSC vessel operational analysis		5,430													
	40	4G Spectrum Allocation Review in the Channel Islands		30,000													
	41	Jersey Enterprise Review & Evaluation		10,676													
	42	Jersey Regulators Survey Report (Gaming)		1,500													
*	43	Economic advice on the Single Area Payment		2,200													
xx	44	Processing infrastructure survey		16,100													
xx	45	Review of GMO position		1,150													
xx	46	Marine Resouces Draft Strategy		1,150													
		Department's notes															
*		Commercially sensitive															
xx		Ongoing work which may result in a report being produced															

Education Sport and Culture

	1	Data Protection Audit (NYP)	BDO Alto Limited	9,812													
	2	Future Development of IT Industry (Skills Board) Third Phase (1/7/12)		13,819													
*	3	Value for Money Reports (NYP)		x													
*	4	Older Workers Review (Skills Board)	Immediate Impact (20/7/11)		15,269												
*	5	Review of Roles and Functions falling under the Skills Board	KPMG (23/5/11)		Paid by SocSec												
	6	Early Years and Childcare: Taking Stock and Moving Forwards	Cathy Hamer Associates Ltd (1/2/11)		4,350												
	7	Review of Early Years and Childcare Partnership	Cathy Hamer Associates Ltd (1/2/11)		16,991												
*	8	Literacy and Numeracy Needs for Employment (Skills Board)	Ursula Howard (Jul 10)				8,793										
	9	Review of Management Structure across the ESC Service	Mr R Pryke (1/5/10)				8,764										
*	10	Research into training required to enable people with experience of the finance industry to become Compliance Officers	Gordon Porter (c.Oct 10)				15,400										
*	11	Research into training required to enable people with experience of the finance industry to become Trust Administrators	Gordon Porter (c. May 10)				16,800										
	12	Aligning aims and objectives of Heritage Groups, Heritage Strategy Development	Stephen Harrison				4,000										
*	13	Retail and Wholesale Sector Review (Skills Board)	Island Analysis (May 10)					6,100									
	14	Jersey Heritage Trust Financial and Business Review Part II - Review of JHT Proposals	BDO Alto Limited (1/4/10)				30,000										

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15	Jersey Heritage Trust Financial and Business Review Part I - Detailed Findings	BDO Alto Limited (1/3/10)					45,000										
16	Aligning the Aims and Objectives of Heritage Groups. Heritage Strategy Development	KVS Ltd (1/2/10)				3,433											
17	Comprehensive Spending Review and Development of Green Paper	Mr M Fletcher (c. Nov 10)				10,000											
*	18 Comprehensive Spending Review	Tribal (Report Dated: 25/8/10)					Paid by T&R										
19	Review of Education Funding Phase 2 (Lifelong Learning)	Mr M Fletcher (c. Jun 10)				10,600											
20	Development of Vocational Provision for 14-19 year olds (Lifelong Learning)	Brian Styles (c.Oct 09)					13,700										
21	Implementation of Broader Curriculum (Lifelong Learning)	Brian Styles (9/8/09)						Covered in £13,700									
22	Foundation Degree in Construction Management (Skills Board)	Jim Pearce (c. Jun 10)						Covered in £12,000									
23	Apprenticeship Scheme (Skills Board)	Jim Pearce (c. Jun 09)					12,000										
24	Secondary Education: A review of options for the Islands secondary education system	Mr M Fletcher (2009)					7,500										
25	Funding Schools and Colleges in Jersey	Mr M Fletcher (2009)					14,858										
26	Review of Educational Inclusion in Jersey (NYP)	Mr T Dessant (2009)					27,875										
27	Review of current arrangements for the financial support of students following programmes of higher education (Lifelong Learning)	Greenlight (May 09)				35,300											
28	Highlands College Funding Model / Fees Policy	Mr M Fletcher (1/3/09)					20,000										
29	IT Foundation Degree	Third Phase Limited (2008)						16,075									
30	Financial Services Degree Feasibility Study	Third Phase Limited (1/1/08)						17,069									
31	Public Art Strategy	Safle (1/12/08)						25,100									
32	Highlands College - Self Assessment Validation	Alan Rees (1/1/08)						1,513									
33	Supporting Self Improvement in Further Education - Construction, Engineering and Foundation Studies	MTB Consulting Ltd (1/3/08)						11,831									
34	Supported Self Improvement in Further Education - Education for Adults, Student Services, Skills for Life, Business, Sport, Travel & Hospitality	MTB Consulting Ltd (1/3/07)							11,202								
*	35 Review of Information, Advice and Guidance Services in Jersey(Lifelong Learning)	Peter Heaviside Prospects (12/06)								11,280							
*	36 A Conservation Statement for Fort Regent	Anthony Gibb (09/06)							x								
37	Supported Self Improvement in Further Education - Art, IT, Media and Community Studies	Banbury Consulting (1/3/06)								10,511							
38	Introduction of Training Levies for Industry	Nigel Brown Associates (1/2/06)								3,503							
39	Jersey Critical Skills Programme	Professor EC Wragg, Dr C Wragg, Dr R Chamberlin (18/1/05)									30,000						

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*	40 Fort Regent Conference and Events Centre	Peter Mann Partnership									7,512						
	41 A Vision for the Future of Early Education and Childcare in Jersey	Jenny Spratt (22/9/04)										8,225					
	42 Interim Report of the 14-19 Working Group	Not Disclosed (5/5/04)										12,186					
*	43 Jersey Conference Study	The Tourism Company (05/03)											x				
	44 Review of the principles, practices and provision for children and young people with emotional and behavioural difficulties and disorders in the Island of Jersey	Dr Kathy Bull (12/02)											85,036				
*	45 Swimming Pool Provision in Jersey	Torkildsen Barclay (04/00)															x

Department's notes

NYP - Report not yet published.

X - in cost column indicates no fees paid to date or we are unable to establish the actual cost of the report with any degree of accuracy.

* - in left hand column denotes we are at present unable to trace costs back to G/L for Consultants 548050. This may be due to a different name (i.e. Company) being used for payment or the cost of the Report being borne by another States Department (i.e. T&R, Social Security)

No breakdown is available for Consultancy Costs for the period 1999-2003.

Procedure

A Return initially compiled from list of Consultants Reports with Costs filed on gov.je (all items with a YES in column E above)

Period: 2004-2013

B Items not on gov.je added from following sources:

Period: 2008-2010

Period: 2002-2013

C The above list was reviewed by the Senior Management Team for completeness on 23 May 2013.

Caveats

Total costs for some reports may not be shown in the years the costs were actually incurred.

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Health and Social Services

1	South London and Maudsley - Review of case Child 'A'		1,408														
2	Royal College of Psychiatrists - External review of case		12,000														
3	Healthcare Quality Improvement Partnership - Clinical Outcome Review Programme (CORP) 2011-12 & 2012 -13 (8 reports in total)			8,100													
4	Royal College of Psychiatrists - Psychiatric Liaison Accreditation Network (PLAN) 2011 - 2012			3,000													
5	Royal College of Psychiatrists - Accreditation for Acute in-patient mental health services (AIMS) 2007 - 2012			9,000													
6	Picker Institute - various surveys (10 in total @ average cost of £4,700)			9,690	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700					
7	Henderson Green Limited - Energy Study Report for the Transformation Programme 'Invest-to-save' for States of Jersey Health & Social Services Department			66,202													

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8	Action for Children - Review of Services for Children and Young People with Complex and Additional Needs			27,000													
9	South West Public Health Observatory - Channel Islands Cancer Registration Report, incorporating 2007-09 data. July 2012			4,650													
10	Review of CAMHS case			4,180													
11	South West Public Health Observatory - Channel Islands Cancer Registration Report, April 2010 incorporating 2005-07 data			4,650													
12	Sheila Warren (Chairperson Board of Visitors) - Jersey Children's Residential Service Board of Visitors Annual Report 2012			no charge													
13	KPMG - Report for Health and Social Services review					760,000											
14	Social Work Inspection Agency - States of Jersey Inspection of services for looked after children					41,000											
15	South West Strategic Health Authority - midwives annual report 2011					13,892											
16	Public Consultation report on the Health and Social Services Review					12,893											
17	Atomic Energy Authority - Air Quality Monitoring in Jersey 2011					10,500											
18	Review of nurses and midwives' pay structure					6,688											
19	External review of issues of concern regarding Mental health Services in the Island of Jersey					3,000											
20	Royal College of Psychiatrists - Jersey Memory clinic peer review					2,880											
21	South West Public Health Observatory - Channel Islands Cancer Registration Report, December 2008 incorporating 2004-06 data					4,650											
22	Quality review and development report - vocational centre 2011					No individual charge - included as part of Framework of Vocational training agreement											
23	Board of Visitors - Jersey Children's Residential Services Annual Report 2011					No charge											
24	Verita - an independent investigation into the care, treatment and management of Mrs Elizabeth Rourke						608,015										
25	A Williamson - An inquiry into Child Protection in Jersey						35,115										
26	Verita - an independent investigation into the care, treatment and management of Mrs Elizabeth Rourke (Progress Review)						94,000										

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

#	Name of Report	3rd party consultants	Q1 2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
27	Goodwin, Hannah and Hollywood - Review of the management of the exclusion from work of a consultant employed at the Jersey General Hospital					47,000											
28	South West Strategic Health Authority - midwives annual report 2010					15,797											
29	Atomic Energy Authority - Air Quality Monitoring in Jersey 2010					10,500											
30	External review into the care and treatment of clients at Maison Du Lac					6,518											
31	University of Southampton - Review of suicides in Jersey between 2000 and 2008					3,000											
32	University of Southampton - Review of suicides in Jersey 2009					3,000											
33	A Brown & B Cooper - Developing safe and secure partnerships within existing Mental health Community and Inpatient Services (in Jersey). An integrated approach					1,540											
34	South West Public Health Observatory - Channel Islands Cancer Registration Report, December 2007 incorporating 2003-05 data					4,650											
35	Adult Mental Health Service User Involvement Strategy								joint report Jersey FOCUS								
36	Royal College of Physicians - Sentinel Stroke Audit 2010								no recorded cost								
37	Atomic Energy Authority - States of Jersey Air Quality Report							38,000									
38	South West Strategic Health Authority - midwives annual report 2009							13,527									
39	Atomic Energy Authority - Air Quality diffusion test results 2009							10,500									
40	Office of Government & Commerce - 2nd Health Check for Integrated Care Record							7,000									
41	NCAS review regarding a consultant									72,400							
42	Office of Government & Commerce - Health Check for ICR									19,980							
43	South West Strategic Health Authority - midwives annual report 2008									11,603							
44	Atomic Energy Authority - Air Quality diffusion test results 2008									10,000							
45	The Royal College of Surgeons of England individual review regarding a consultant									7,000							
46	Review into bullying and harrassment allegations									6,550							
47	Assessment of on-island care for Child A									5,797							
48	Review of Older Adults Mental Health Community and Inpatient Services 2007/08 (x2 reports)									3,084							
49	The Howard League for Penal Reform - A review of the Jersey youth justice system																no charge
50	Young minds - Jersey Child and Adolescent Mental Health Services (CAMHS): Service Review																28,462

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

#	Name of Report	3rd party consultants	Q1 2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
51	Consequence UK (serious untoward incident review)								65,255								
52	South West Strategic Health Authority - midwives annual report 2007								10,404								
53	Atomic Energy Authority - Air Quality diffusion test results 2007								8,500								
54	Report on housing health and safety rating system								6,300								
55	South West Strategic Health Authority - midwives annual report 2006									10,200							
56	Atomic Energy Authority - Air Quality diffusion test results 2006									7,750							
57	Midwifery services, workforce planning and decision making									3,500							
58	Atomic Energy Authority - Air Quality diffusion test results 2005										7,500						
59	Atomic Energy Authority - Air Quality diffusion test results 2004											7,500					
60	Review of the Mental Health Social Work Services in Jersey											1,755					
61	Review of the Principles, Practices and Provision for Children and Young People with Emotional and Behavioural Difficulties and Disorders in the Island of Jersey												34,560				
62	Atomic Energy Authority - Air Quality diffusion test results 2003												3,000				
63	Atomic Energy Authority - Air Quality strategy for Jersey												cannot determine cost - pre JDE				
64	Atomic Energy Authority - Air Quality diffusion test results 2002													3,000			

Department's notes

A range of work will be reflected in these costs, not simply the cost of producing the report. Work will include research, modelling, investigations, benchmarking, interviewing, provision of advice, presentations etc.

The submission represents the Department's best endeavours in the time constraint

Financial analysis / cost pre 2003 cannot be provided as this represents a period pre JDE

The information has been compiled with input from key representatives within the Department, review of costs (coded to consultancy and elsewhere), and previous information provided within the Department.

A number of the reports contain staff / patient confidential information and are exempt from publication.

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

#	Name of Report	3rd party consultants	Q1 2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£

Home Affairs Department

1	Review of Criminal Justice Policy in Jersey																35,285
2	Criminal Justice System Scoping Study Report										12,300						

Department's notes

The above details are based on records and information currently available.

x These balances mostly consist of consultancy costs relating to the explosives officer/licensing and other costs that did not result in a report being produced

Housing Department

1	States of Jersey Rents And Income Support - Revised Draft				47,400												
2	A Review of Social Housing in Jersey							54,000									

Department's notes

The Rents and Income Support report was a joint report with the Social Security Department and was never completed.

Social Security

1	Budgetary Requirements for Disabled People in Jersey	Centre for Research In Social Policy															
2	Budget Standards for Jersey: A Handbook	Centre for Research In Social Policy															
3	The 2001 Budget Standards for Different Household Types in Jersey.	Centre for Research In Social Policy															
4	Social Protection in Jersey: a Comparative Study	University of Nottingham									6500						
5	A review of the management of personal safety in the offices of the States of Jersey Social Security Department	Human Applications						3750									
6	Review and Recommendations of Organisational Structure	Baudains Executive Services						6500									
7	Report on Collective Consultation for Jersey Employment Forum	In Company Training Services					1500										
8	Control Framework - Income Support Residential Care.	KPMG					22000										
9	Review of Income Support – Interaction between Income Support and Employment.	International Centre for Public and Social Policy.				20000											
10	Review of roles and functions falling under the Skills Board.	KPMG				19800											
11	Benchmarking Analysis of Carehome prices	LSE Enterprise Limited				9900											
12	Jersey Employment Tribunal Review	Darren Newman LLB	5000														
13	Income Support - Support for rental costs in the private sector.	Cambridge Centre for Housing and Planning Research	40000														

Department's notes

Reports from 2001 pre-date the Navision accounting system, therefore would be very time consuming and costly to retrieve Health & Safety Reports have been excluded as a result of sensitivity and restrictions over H&S Legislation

This response includes tax-funded consultancy reports only and does not include those funded by the Health Insurance or Social Security Funds.

Actuarial and Audit reports have been excluded as these are considered professional fees not consultancy.

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

#	Name of Report	3rd party consultants	Q1 2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Transport and Technical Services																	
1	School Bus Service Survey and Review		10,375														
2	Parking Needs - Review		14,500														
3	Taxi Review Green Paper		10,430														
4	Road Safety Strategy		24,225														
5	Liquid Waste Strategy (working papers 2007-2013)		477,397														
6	Snow Hill Car Park - Masterplan Study		51,274														
7	Southern Cycle Route - Highway Safety Assessment			4,600													
8	Service Review				8,500												
9	Jersey Bus Network Review					34,000											
10	Bellozanne STW - Habitat Survey					2,243											
11	Car Park Charging Systems						11,036										
12	Seawall Review, Jersey - The Effects of Climate Change on Jersey's Coastal Defence Structures						33,500										
13	Review of Light Rail and Alternatives						9,800										
14	STP for Jersey 2010-2014 Modal Change Study						19,416										
15	Snow Hill Car Park - Additional Deck - feasibility									2,200							
16	CREH Nitrates in the Bay							70,000									
17	2013 Technical / Capital Reports x 2		26,186														
18	2012 Technical / Capital Reports x 11			79,753													
19	2011 Technical / Capital Reports x 4				292,414												
20	2010 Technical / Capital Reports x 20					179,820											
21	2009 Technical / Capital Reports x 21						115,728 *										
22	2008 Technical / Capital Reports x 14							291,985									
23	2007 Technical / Capital Reports x 4								81,573								
24	2006 Technical / Capital Reports x 8									35,151 *							

Department's notes

* Costs of some technical / capital reports are included within the overall costs of the Solid and Liquid Waste Strategies - these are still being investigated as the overall spend on consultancy did not always result in a specific report being produced. Totals currently exclude these costs, but include the number of reports.

Costs and details of reports prior to 2006 are not available, due to time and record keeping constraints. Invoices prior to 2006 have been destroyed in accordance with the department's records management policy. Due to a change in financial systems in 2003 any financial data prior to that date is not easily available. Supplier payment details do not include reference to a report and therefore isolating such spend is often not possible without reference back to original invoices.

The majority of reports produced for the department by external parties are technical or factual reports (such as condition surveys, ground investigations, usage surveys etc) and have been defined as outside the scope of this question - details are included in the aggregate totals by years.

Only major technical reports are included above, some more minor reports and those costing less than £2,000 may be excluded from the figures above.

Only consultants' costs resulting in a report are included above. Design and management of contracts, for example, will be excluded.

Treasury and Resources

Taxes Office

1	Post Implementation review Goods and Services Tax	HMRC					2,271										
2	Review of Income Tax (Amendment No. 29) (Jersey) Law	J Crowther								2,700							

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

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			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
3	Jersey Income Tax Office Review	Deloitte							24,500								
4	Taxes Function Review	Deloitte			98,099	91,599											
5	Report of the Service Review of the States of Jersey Income Tax Department	PWC	Report Date Nov 1999 - unsure as to report cost or if funded by Taxes Office														
Treasury																	
6	Tax Advice relating to Interest Relief	PWC		35,000													
7	Counsel's Opinion on General Anti-Avoidance Rule	Graham Aaronson QC		15,000													
8	Review of 1(1)(k) regime for the States of Jersey	Withers LLP and Panopticon Policy			65,606												
9	Energy Study Report for the Transformation Programme	Hendersen Green Ltd			20,000												
10	Energy Study Report for the Transformation Programme - Invest-to-Save for Jersey Property	Henderson Green Ltd			56,710												
11	Report on the Funding Mechanism for Jersey Health and Social Care	KPMG			71,500												
12	Statutory Company Fees	Deloitte				12,500											
13	Consultation report on the Fiscal Strategy Review (public consultation on personal)	Involve				10,400											
14	States of Jersey Owned Utilities Governance Review	Deloitte				85,000											
15	SOJDC / WEB	Trowers and Hamlins					58,418	28,260									
16	SOJDC / WEB	Currie and Brown (CI) Ltd					14,000										
17	SOJDC / WEB	King Sturge LLP					15,000										
Jersey Property Holdings																	
18	Capital Strategy Review	Stradia					19,048	40,000									
19	Hospital Feasibility	WS Atkins	75,980	133,151													

Department's notes:

Cost of Reports are shown in the year costs were actually incurred which may not be the year in which the report was published

Return initially compiled from list of Consultants Reports with costs filed on gov.je (all items with "yes" in column E above)

Items not on gov.je added from the following sources:

Prior to 2002 detailed information was recorded on the Millennium financial system. A summary report has been produced (heavily caveated)

It has been requested that Departments submit these years (199 - 2002) as a total spend figure as it is not possible to attribute to individual reports

Previous question answered in 2001 (for the period 2006 - 2008) requested all consultancy costs, whereas this question is only for information on costs of "consultancy reports"

States Policy on retention of records is 6 years, therefore there is no guarantee that complete records are available from 1999 and would therefore impact on the accuracy of this information