

STATES OF JERSEY



STRATEGIC PLAN: PROGRESS AGAINST INITIATIVES AS AT 30TH JUNE 2007

**Presented to the States on 13th September 2007
by the Chief Minister**

STATES GREFFE

**STRATEGIC PLAN – PROGRESS AGAINST INITIATIVES
AS AT 30TH JUNE 2007**

I am pleased to present to the States the third 6-monthly update which records progress against the initiatives set out in the Strategic Plan initiatives as at June 2007.

Progress has been steady, with the majority of initiatives on track. Inevitably with such a large number of initiatives being implemented over a long period, and with challenging targets for delivery from the outset, progress may vary and it is to be expected that some projects will slip against deadlines for a variety of reasons.

Analysis of the status of each initiative shows that of the 249 entries for June –

- 207 (83%) were on track
- 32 (13%) were slightly behind schedule
- 10 (4%) were seriously off track

As with previous updates, the report is ordered by Minister. Any questions that Members may have on individual initiatives should therefore be directed to the appropriate Minister.

Senator Frank Walker
CHIEF MINISTER

STRATEGIC PLAN INITIATIVES - PROGRESS REPORT

as at 30th June 2007

KEY:

Green		On track - no change from last reporting period
		On track - progress/improvement on last reporting period
		On track - but some slippage since last reporting period
Amber		Slightly behind schedule/off track - not critical - no change from last reporting period
		Slightly behind schedule/off track - not critical - progress/improvement on last reporting period
		Slightly behind schedule/off track - not critical - more slippage since last reporting period
Red		Off track - serious delays/disruption to project - no change from last reporting period
		Off track - serious delays/disruption to project - progress/improvement on last reporting period
		Off track - serious delays/disruption to project - more slippage since last reporting period

CHIEF MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.2.2	Negotiate fiscal agreements with countries in order to increase opportunities for growth and diversification of the finance and other industries (CM)	➔	Netherlands now signed. Regulations to be submitted to States in autumn. German TIEA package with industry for consultation. Ireland, Australia/ New Zealand are almost complete and France is well advanced and there may be a likelihood of propositions in respect of potential agreements with them coming to the States over the next 3 - 6 months. Some final details need to be tied up in each case. Negotiations with Canada, Iceland, Italy and Spain are also underway but in a lull at present. The UK TIEA has a number of issues peculiar to our relationship with the UK which will need to be addressed and resolved before those discussions can progress. The USA TIEA was signed in 2002 and came into force - in full - recently.
1.8.3	From 2006; meet the requirements of the EU Savings Directive and monitor developments with the EU to ensure that we are well placed to respond (CM)	➔	European Savings Tax Directive (ESD) arrangements in place and fully operational since 01/07/05. £7.5m tax income raised in 06. Active monitoring and continuing participation in scope/remit discussions via EU and other States.
1.8.4	From 2006; participate in the OECD global forum on taxation to safeguard the Island's interests and ensure a level playing field in the application of international standards (CM)	➔	Jersey remains a very active player in the OECD Global Forum (GF) process and a key participant in the GF Sub-Group (Steering Committee). Met in London in May. Next Sub-Group meeting late 2007.
1.8.5	From 2006; negotiate individual Tax Information Exchange Agreements with OECD members and implement agreements in our own right where reciprocal economic benefits are of sufficient value to Jersey (CM)	➔	As 1.2.2 above
1.8.6	Implement and resource changes arising from –		
	- new EU Money Laundering Directives	➔	Submission on EU equivalence submitted. UK requested by Commission to tabulate Jersey's position versus EU members. NB UK not fully signed up to all elements.
	- new UK primary and secondary legislation on financial crime	➔	Progressing well with preparations for 2008 IMF evaluation. Full briefing at IMF day 6/11.
	- Corruption (Jersey) Law (CM)	➔	Corruption (Jersey) Law 2006 brought into force in May 2007. AG working on ratification of the convention. Legislative changes necessary to implement convention being progressed as part of IMF work.
1.8.7	Introduce powers to assist other jurisdictions pursuing civil confiscation of criminal proceeds by 2008 (CM)	➔	The drafting instructions have been received from the AG for the Civil Asset Forfeiture (International Cooperation) Law - Proceeds of Crime (Cash Seizure Law) and Law drafting time has been allocated for this in 2007. The draft Laws are to be lodged by the end of Sept in order that they can be debated on IMF day, November 6th.
2.1.1	Examine the economic consequences of an ageing population during 2006 (CM)	➔	Initial study completed and has been fed into the work being undertaken by the Population Review Officer Group
2.4.1	In 2006/7 bring forward proposals to ensure that such regulatory functions as are carried out by the States are appropriate, and impartial (CM)	➔	Terms of reference agreed. Target completion December 2007.
2.4.2	In 2006/7 investigate the feasibility and potential efficiency savings of providing regulatory services in partnership with Guernsey and report back to the States (CM)	➔	Terms of reference agreed. Target completion December 2007.

2.11.1	Set up a Population Office in 2006 that will work towards amalgamating the functions of housing consent, regulation of undertakings and development and social security registration (CM)		Continuing to develop integrated business assessment function for business applications (both j categories and Regulation of Undertaking licenses).
2.11.2	Draft legislation to enable the creation of a register of the Island population introducing three categories of registration – entitled, licensed and registered by 2007 (CM)		Work continues on policy development, with publication of proposals and a timetable expected in the Autumn 2007.
2.11.3	Monitor migration and regulate the factors that govern migration through a system of job licensing for employers and overall control of employment in place by 2008 (CM)		RUDL and Housing Law being applied on an integrated basis to manage employment growth and impact on housing stock, with policies and procedures being aligned. Further work on developing new legislation under Migration Policy focused on Population Register.
2.11.4	Introduce policies to ensure that essential economic migrants have access to decent accommodation (see also 3.8.5) (CM)		Policies and procedures being applied to achieve objective, balanced against demand on housing stock.
3.4.3	In 2006 engage the relevant authorities in France, through appropriate channels, in discussions, and, in 2007 or earlier, bring forward measures to provide improved communication in relation to the nuclear activities on the Cotentin peninsula and compensation arrangements in the event of a nuclear accident (CM)		Proposal by La Manche, submitted to Prime Minister of France, to establish a technical working group with officials from Jersey and Normandy
3.5.3	By the end of 2007, review the Emergency Measures Plan to ensure that provision is being made for the Island to deal with major incidents affecting:		
	- Economic stability e.g. changes to the economy arising from sudden increases in fuel prices; and		Stabilisation Fund/Fiscal Policy Panel agreed by States in December 2006, other aspects of anti-inflation strategy to be considered during 2007
	- Environmental stability e.g. an accident involving one of the nuclear installations on the Cotentin Peninsular (CM)		The Emergency Measures Plan is being updated and arrangements are being made to undertake a strategic table-top exercise in November 2007 aiming to develop a wider understanding of the roles, responsibilities, procedures and decision-making processes involved in handling a major incident. The Channel Islands have been invited to participate in an Anglo/French table-top exercise later this year focussing on a radiological incident. We will also be developing a communication, training and exercising regime with the relevant authorities on the Cotentin peninsular in France. See also 3.4.3
3.6.4	Introduce a regular cycle of income distribution surveys and complete a poverty audit by 2008 (CM)		Household Expenditure Survey published in June. 2006 included updated income distribution.
4.2.6	Support and encourage the Waterfront Enterprise Board to deliver high quality development which promotes economic benefits and provides housing and leisure facilities for residents and visitors (CM/P&E)		Draft report and proposition in place, currently being reviewed by the Law Officers Department. Lodging will take place shortly afterwards.
5.1.1	Work with the Privileges and Procedures Committee in reviewing the composition of the States, electoral reform and alternative methods of voting (CM/PPC)		PPC has lead responsibility in this area, and it plans to bring forward draft proposals towards the end of this year - CoM will have the opportunity to comment.
5.1.2	During 2006; develop a mechanism for effective public participation (CM)		The Council of Ministers has agreed a framework which has been forwarded to Scrutiny Chairmen's Committee for comment.

5.1.3	Introduce a framework of formal consultation for all major policy developments from 2006 (CM)	➔	The framework has been reviewed and approved by the Council of Ministers. The Communications Unit will provide training in consultation for officers and encourage departments to incorporate consultation in policy development. All major draft policy proposals should now be subject to a formal public consultation process which conforms with the guidelines.
5.1.9	Work co-operatively and in consultation with the Comité des Connétables in providing services to the public (CM)	➔	Comments of the Comité have been sought on this issue and on others highlighted in 6.4.1 and 6.4.2.
5.1.10	Encourage support from States Departments and private sector employers to support the honorary system (CM)	➔	Comments of the Comité have been sought on this issue and on others highlighted in 6.4.1 and 6.4.3.
5.2.1	Endeavour to agree a protocol with the Lord Chancellor which will support further extension of the Island's international personality and independence of action by December 2006 (CM)	➔	Framework for the development of Jersey's international identity signed with the UK Secretary of State for Constitutional Affairs on 1 May 2007.
5.2.2	Review our constitutional relationship with the UK to determine a long-term programme of action which will secure the Island's ability to maintain and enhance our independence in decision-making, review completed in 2007(CM)	➔	Constitutional Review ongoing
5.2.3	Establish a new Jersey brand in 2006 (CM)	➔	The new brand has now been approved by the Council of Ministers. It was launched in June and is now being implemented in various sectors of the economy.
5.2.4	From 2006; participate in the OECD global forum on taxation to safeguard the Island's interests and ensure a level playing field in the application of international standards (CM)	➔	As 1.8.4
5.2.5	From 2006; negotiate individual Tax Information Exchange Agreements with OECD members and implement agreements in our own right where reciprocal economic benefits are of sufficient value to Jersey (CM)	➔	As 1.2.2
5.2.6	Participate at international forums either as part of the UK delegation or in our own right (CM)	➔	Proposals on Associate membership submitted to Commonwealth Secretariat. Attendance at the British Irish Council summit meeting, Belfast in July 2007.
5.2.7	Establish presence and regular contact with EU institutions by 2007 (CM)	➔	Periodic discussions with EC contacts continue as appropriate.
5.2.8	Over the period 2007-2010; meet, where possible, international standards set through the extension of international treaties and conventions (CM)	➔	Ratification of Kyoto Protocol confirmed; extension requested of the Council of Europe Convention on Corruption 1999 and, subject to minor amendments to the Corruption (Jersey) Law, the OECD Convention on Combating Bribery of Foreign Public Officials 1997; European Convention on Mutual Assistance in Criminal Matters, 1959, with the Additional Protocol, 1978, with certain reservations and declarations.
6.1.5	Ensure that any new policies will be financed within existing resources unless otherwise agreed by the States Assembly in the Annual Business Plan (CM)		See T&R comments 6.1.8
6.1.6	Deliver the £20 million cash savings as identified in the Change Programme by 2009 (CM)	➔	On target.
6.1.7	Deliver all savings as identified in Public Sector reorganisation: Five Year Vision for the public sector (P.58/2004) (CM)	➔	On target (as 6.1.6)

6.2.1	Implement a programme of internal reviews to check at frequent and regular intervals whether public services are provided efficiently and effectively, including the use of new technology and whether services are best provided by directly employed staff, by another provider, or through partnership arrangements (CM)		A programme of 10 year rolling reviews has been agreed which will combine efficiency reviews and capability reviews and these are being carried out under the direction of the Comptroller and Auditor General. The first two reviews will be completed during 2007.
6.2.2	Fully implement the efficiency programme which delivers savings of £20 million per annum by 2009 and continue to identify and implement all possible efficiency savings (CM/T&R)		on target (as 6.1.7)
6.2.4	Complete the transformation of the HR and IT functions by 2008 delivering annual savings of £1.6 million (CM)		HR transformation on target - savings target met.
6.2.5	Create a new States Department responsible for all States property assets (except social rented housing and property under the administration of trading bodies) charged with delivering the first Property Plan (see Appendix A) and revenue savings from property of £1.5 million by 2009 as well as capital receipts of £4 million by the same year (CM)		Property Services is the responsibility of the Treasury & Resources Minister. The 2007 Business Plan was approved by States in April. Transfer of H&SS and Home Affairs property functions remain under discussion. Property sales on target to achieve required capital receipts. Asset Manager appointed April. Some delay in procurement of integrated property management system and identification of single office base for Property Holdings.
6.2.7	Make it easier for the public to access services by creating a Customer Access Centre to centralise customer-facing services, achieving efficiency savings of £510k by 2009 (CM)		Customer Services Centre established. Approach and plans to be developed to identify areas for transfer to Customer Services Centre. Resources to be identified.
6.2.8	By the end of 2006 complete a study to identify those public services that might be provided more efficiently by the private sector or through a partnership arrangement and identify suitable pilot reviews, one of which to be completed by the end of 2007 (CM)		Initial study completed. Next steps progressing.
6.2.11	Review the resourcing and organisation of Law Officer functions to ensure that prosecution, legal advice and implementation of Laws are handled as efficiently and effectively as possible (CM)		Need to await the outcome of the decision on access to legal advice for Scrutiny, as this could have a bearing on the review. Once that is known, terms of reference will be drafted in consultation with the Bailiff, AG and CAG for discussion and decision by the Council of Ministers. Code of Practice, including access to legal advice, withdrawn prior to debate pending further discussion.
6.2.12	Review policies on the improvement of the delivery and efficiency of public services to ensure continued progress (CM)		Organisational Development programme now in place and being actively pursued.
6.4.1	Enhance the role of the Parishes as a community resource and support the Honorary Police system (CM)		Comments of the Comite have been sought on this and issues highlighted in 6.4.2 and 6.4.3.
6.4.2	Encourage support and sustain community and parish activities (CM)		Comments of the Comite have been sought on this issue and on others highlighted in 6.4.1 and 6.4.3.
6.4.3	Develop a strategy that will enhance the relationship between the States and the Parishes (CM)		Comments of the Comite have been sought on this issue and on others highlighted in 6.4.1 and 6.4.2.

TREASURY AND RESOURCES MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.3.1	Ensure that States income matches or exceeds States expenditure over the economic cycle (T&R)		Balanced budgets over the five-year planning cycle included in Draft Annual Business Plan 2008 due for debate on September 18th.
1.3.2	Retain any budget surpluses that occur before the introduction of the 0/10 tax changes (due in 2010) in the Consolidated Fund until the extent of any structural deficit as a result of the new fiscal strategy becomes clear with these surplus funds being used to maintain revenue and capital spending in the short term whilst any structural deficit is addressed (T&R)		Surpluses broadly equivalent to the additional revenues from GST are still forecast in 2008 and 2009.
1.3.3	Improve overall fiscal framework by the immediate establishment of a Stabilisation Fund, into which the balance of excess funds over liabilities held currently in the Dwelling Houses Loans Fund will be transferred as they become available (T&R)		Creation of Stabilisation Fund approved. Members of Fiscal Policy Panel currently being appointed.
1.3.4	Forward for approval by the States detailed proposals for the control of inflation to update the current inflation strategy, with the proposals to include details of the future use of the balance in the Stabilisation Fund created under 1.2.3 above and the operation and long term use of the Fund which will be broadly as described in the Economic Growth Plan (P.38/2005) as adopted by the States. The proposals will also cover the role of fiscal measures, particularly GST rates, in this context (T&R/ED)		Draft report on implications/causes of inflation in Jersey still in preparation.
1.7.5	Complete implementation of the Fiscal Strategy 2006-2010 (T&R)		GST primary legislation approved by the States in April 2007 for introduction in May 2008.
4.2.4	By the end of 2006, agree a plan to secure the future of Fort Regent (T&R)		To progress in conjunction with East of Albert masterplanning process.
4.7.6	Undertake a scoping study for the future of the harbour areas at St. Aubin and Gorey, having regard to their unique character and setting. This will include a technical and financial appraisal for any proposed schemes as well as a conservation plan and an environmental impact assessment covering both land and marine habitats. The cost of this study will initially be funded from the Central Planning Budget, with any advance repaid should such a funded scheme progress (P&E/T&R)		see P&E comments
6.1.1	Introduce a Goods & Services Tax (GST) by early 2008 which will remain fixed at 3% for a minimum of 3 years unless the States agree further exclusions (T&R)		GST primary legislation approved by the States in April 2007 for introduction in May 2008. Privy Council approval received.
6.1.2	Introduce the 0/10% corporate tax reforms and related provisions with draft Law approved by the States Assembly by 31st December 2006 (T&R)		0/10% Law approved by the States in January 2007. Shareholder provisions to be lodged in Autumn 2007.
6.1.3	A phased reduction of tax allowances and reliefs for those with higher incomes with the draft Law approved by the States Assembly by 31st December 2006 (T&R)		Law approved by the States.
6.1.4	Bring forward firm recommendation on the possibility of the States paying rates on its properties by 2007 (T&R)		Final draft report completed and issued for comment.

6.1.9	Ensure that the revenue consequences of capital projects and the legislation programme are fully quantified, and that the ongoing costs of new or amended legislation are fully understood and provided for (T&R)		Revenue consequences of capital and legislation projects recorded in draft Annual Business Plan 2008 - 2012.
6.1.10	Agree a policy for the Strategic Reserve (T&R)		Policy approved by the States in Dec 2006.
6.2.2	Fully implement the efficiency programme which delivers savings of £20 million per annum by 2009 and continue to identify and implement all possible efficiency savings (CM/T&R)		Efficiencies have been removed from cash limits and are being tracked by Treasury.
6.2.3	Implement the Head of Profession model for the finance function within the States with financial savings of £1.13 million by 2008 (T&R)		Finance transformation savings on track and on schedule.
6.2.6	Implement an action plan to ensure States 2007 accounts are GAAP (Generally Accepted Accounting Principles) compliant (T&R)		GAAP compliant accounts will not be fully achieved until 2010. A number of project teams are now in place and good progress is being made.
6.2.9	Secure efficiency through improved procurement arrangements for goods and services to achieve efficiency savings of £1.9 million by 2009 (T&R)		Efficiency savings targets for 2007 are being met.
6.2.10	Implement and test a full business continuity programme for the Income Tax Office by 31st December 2006 (T&R)		All staff visits for familiarisation / training etc have been undertaken and the site is up and running. A full scale invocation exercise is yet to be carried out.

ECONOMIC DEVELOPMENT MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.2.1	Between 2006 and 2011, develop and implement existing and new strategies which will support the five key drivers in the economy – investment in physical capital, skills and human capital, innovation, competition and enterprise – and address the factors that are necessary for economic growth for existing, emergent and new sectors of the economy (ED)		The EBD strategy is being implemented with early successes being recorded. The working group on developing the skills base on the Island will be presenting a paper to the Council of Ministers regarding the Skills Executive in Autumn 2007.
1.2.3	Further develop economic and trade links with France and other European neighbours (ED)		A further meeting of the Jersey / Normandy working groups took place in March. HD Ferries commenced a new service to St Malo in March. The new service is capable of carrying some heavy freight. A Department Representative attended the Normanex trade forum in Normandy and a number of businesses were assisted to find trade contacts in Jersey. Economic Development facilitated a meeting in Jersey between a large Normandy based fish merchant and local wet fish and shellfish producers and merchants.
1.3.4	Forward for approval by the States detailed proposals for the control of inflation to update the current inflation strategy, with the proposals to include details of the future use of the balance in the Stabilisation Fund created under 1.2.3 above and the operation and long term use of the Fund which will be broadly as described in the Economic Growth Plan (P.38/2005) as adopted by the States. The proposals will also cover the role of fiscal measures, particularly GST rates, in this context (T&R/ED)		Ongoing by Economic Advisor in Chief Ministers Department.
1.4.1	Encourage growth in existing businesses across all sectors through a business and enterprise development strategy (ED)		Enterprise & Business Development continue to operate the strategy with over 350 companies assisted in the first two quarters of 2007. The Business support team is now fully in place.
1.4.2	Investigate the benefits of a vocational skills centre for 14-19 year olds during 2006 which would create a shift from imported skills to home grown skills (ED)		The working group on developing the skills base will be presenting a paper to the Council of Ministers regarding the Skills Executive in Autumn 2007.
1.4.3	Increase employment levels by improving incentives/removing disincentives to work; addressing barriers to work; ensuring that unemployed people receive the right training to re-enter employment (ED)		The working group on developing the skills base will be presenting a paper to the Council of Ministers regarding the Skills Executive in Autumn 2007.
1.4.4	Raise awareness of best practice in human resource management and in all aspects of business operation (ED)		Ongoing, there are now 53 IIP accredited organisations in Jersey and the department is working with additional interested businesses.
1.5.1	Develop and implement an Enterprise and Business Development Strategy that will:		The Business and Enterprise Development strategy was launched on 20 October 2006.
	- Provide a customer services centre for businesses by 2007 (ED)		Planning for the new Business Contact Centre is now complete, with EDD expecting to be opening the facility in Jubilee Wharf at the end of the third quarter.
	- Introduce in 2006 products and programmes to remove the main barriers to enterprise, including establishing a Jersey Business Angel Network, a Small Firms Loan Guarantee Scheme, an enhanced Business Advice Service, access to venture capital, development of enterprise skills and a business incubator (ED)		Work is presently being carried out on the development of the incubator unit and the business angels, all other areas have been finished.

	- Build strategic partnerships between secondary schools and Highlands College, Jersey Business School, Chamber of Commerce, British Venture Capital Association, local financial institutions, professional associations, Jersey Business Angels Network and government departments. (ED)	➔	In addition to the links that ED is developing with the business community the Working Group on developing the skills base on the Island will be presenting a paper to the Council of Ministers regarding the Skills Executive in Autumn 2007.
	- Build strategic partnerships with first tier UK universities to deliver necessary academic and research elements of enterprise and business development (ESC)		ESC
1.5.2	In 2006, develop a revised Tourism Strategy that places greater emphasis on matching the Jersey offering to current market requirements whilst retaining characteristics that preserve our existing tourism base. This will also include a revised marketing strategy that achieves a balance between existing and new opportunities and niche markets (ED)	➔	Work is now being undertaken on the organisational structure required to work closely with the industry and increase visitor numbers and visitor spend. The new marketing strategy is bearing fruit with passenger arrival figures (to the end of June) up by 5.9% and visitor numbers (to the end of May) up by 2.3%.
1.5.3	Fully integrate marketing and promotional activity for the Harbours and Airport and the Tourism sector (ED)	➔	Tourism is working closely with both Harbours and Airports on joint marketing activities and on the development of new air and sea routes with new and existing carriers.
1.5.4	Through the Island Branding Project this marketing will be aligned with marketing of the Finance and other sectors which is aligned with the Island branding project (ED)	➔	The new Brand has now been agreed by the Council of Ministers and is being rolled out in various sectors of the economy.
1.5.5	Introduce an economic measure to encourage the return of students (ED)	➔	The undergraduate Internship Programme that was launched in 2006 has been extended as planned and 90 student internees were placed with employers by end of June.
1.5.6	Implement the Rural Economy Strategy from 2006(P&E/ED)	➔	ED and P&E have fully integrated their organisations to facilitate rapid and efficient delivery of the Rural Economy Strategy.
1.6.1	Encourage the provision of sufficient competition in the ICT industry (ED)	➔	Competition is the responsibility of the JCRA. In the telecommunications field, a new mobile operator, Airtel-Vodafone has entered the market offering consumers greater choice and flexibility. The major telecommunications companies (pre A-V) were asked by EDD whether there was any regulatory or statutory impediment to their expansion and all replied in the negative. The department continues to provide a competition law grant to the JCRA for the administration of the law and is updating the current SLA with the Authority.
1.6.2	Develop a comprehensive air and sea transport policy for consideration by the States (ED)	➔	A Service Level Agreement for passenger and car ferry services was signed with one operator in March. Agreement has now been reached with the remaining operator on the contents of its service level agreement and it is expected that the formalities will be completed very soon. Further discussions and correspondence took place between officials on a joint CI approach to passenger and car ferry services and a draft policy statement has been produced. The Minister, Assistant Minister and Officers from Economic Development are meeting Guernsey's External Transport Group and their officials next month to discuss the draft policy. Law Drafting work on the Harbours (Administration) (Jersey) Law 1961 is well advanced. Changes to this Law have been identified as necessary to better underpin sea transport policy in the future. Work on the repeal of the Air Transport Permits (Jersey) Law is also at an advanced stage. The Minister made a statement to the House in May setting out that longer term service level agreements would be entered into as soon as practicably possible. This statement was made because the policy had originally referred to short term SLAs terminating at the end of 2008.

1.6.3	Complete a fundamental review of the airport and harbour operations in 2006 that recognises their pivotal role in tourism and the wider economy (ED)		Ongoing
1.7.1	Monitor the effects of the Competition Law now in force, leading where necessary to more effective control over monopolies or organisations in a dominant position (ED)		Ongoing.
1.7.2	Introduce consumer protection legislation – e.g. the Distance Selling Law and the Supply of Goods and Services Law will be lodged in 2006 (ED)		The Distance Selling Law has been approved and will come into force later in 2007. The Supply of Goods and Services Law goes out to consultation during July 2007
1.7.3	Seek to enhance the role of the Jersey Consumer Council (ED)		A review of the Consumer Council constitution will take place during the next 12 months
1.7.4	Aim to reduce the levels of "red tape" and regulatory legislation in 2006 (ED)		The repeal of the Air Transport Permits Jersey Law will be lodged very shortly. The Copyright, Design Right and Performers' Protection Laws, which will replace the Copyright Act 1911 and Musical Copyright Act 1906, will be placed out for public comment in the 4th quarter of 2007. Work continues on updating the Patents and Registered Designs legislation. A consultation was carried out on the draft Shops (Regulation of Opening and Deliveries) (Jersey) Law 200- and subordinate legislation, which will replace the Shops (Sunday Trading) (Jersey) Law 1960. As an interim measure a Regulation was presented to the States and approved to allow the sale of cut flowers on a Sunday. The draft Shops (Regulation of Opening and Deliveries) (Jersey) Law 200- requires some amendments as a result of the consultation and drafting time was requested as part of the legislation programme and has been allocated in 2008. The changes to the law are scheduled to be made in the early part of next year.
1.7.6	Review and implement a high value residency strategy (ED)		Draft new Inshore Safety Regulations are now ready for consultation, under the co-ordination of Jersey Harbours. These will be a simplified and less bureaucratic replacement of the Boat & Surf-Riding Regulations. RUDL is undergoing review, and will be replaced with new law, reducing red tape, in 2009.
1.8.1	Implement the Financial Services Plan during 2006 (ED)		Ongoing.
2.5.1	Review apprenticeship schemes in 2006. Introduce new schemes allied to developments in 14-19 curriculum in 2007 (ED)		A review of apprenticeship scheme was completed in June 2007 (A 14-19 review is being carried out by the Skills Executive).
2.6.1	Implement a Skills Strategy seeking to secure appropriate skills in the workforce to meet economic requirements (ED)		See 1.4.2
3.2.5	Review licensing legislation by end 2008 (ED)		Meetings have been held with the States Police, Fire & Rescue Service and the Health Improvement Unit. Further research and fact finding will continue until the New Year.
4.2.1	By the end of 2006, produce a Development and Regeneration Strategy for St Helier that integrates the town and the waterfront and promotes high quality design and architecture (P&E/ED)		ED continue to support P&E on the work being done on St Helier. The EDAW Report was completed during the first quarter of 2007 and has since gone out to public consultation.
4.3.2	Within the Energy Policy for Jersey, examine the potential for exploiting the Island's indigenous energy resources to reduce the dependence on energy imports to satisfy the Island's energy requirements (P&E/ED)		Ongoing see P&E.
4.5.1	Deliver a vibrant, working countryside through the implementation of the Rural Economy Strategy (ED/P&E)		ED and P&E have fully integrated their organisations to facilitate rapid and efficient delivery of the Rural Economy Strategy.

5.1.8	Continue to support Island community events such as Liberation Day, the Battle of Flowers and the Battle of Britain display (ED)		The department continues to work closely with local event organisers and has helped develop new events for the 2007 calendar.
6.3.1	Provide clear criteria for the protection and efficient provision of services provided by States' owned, and States' controlled, utility companies (ED)		Ongoing.
6.5.1	Develop a long-term strategy for both the Airport and Harbour (ED)		Ongoing.
6.5.2	Secure sea and air links which are both cost-effective and beneficial to the Island (ED)		Jersey Airport has successfully attracted interested parties to develop new air routes and continues to work with existing carriers to retain the current routes. Two new companies have applied for licences to operate on the Southern Route and Manche Illes has taken delivery of a new vessel that will enter into service in July 2007. Sea and air transport policy activity in 1.6.2 above underpins secure air and sea links which are cost effective and beneficial to the Island.
6.5.3	Work with other Channel Islands to develop a co-ordinated transport policy CM/ED)		Refer to 1.6.2

EDUCATION SPORT & CULTURE MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.4.5	Develop strategically important higher education programmes in the Island co-ordinated by the Higher Education Steering group and partnerships with HE institutions 2006-2009 (ESC)		Proposal has gained support from Plymouth University and local industry. Funding is required for September 2008 launch.
			The Foundation Degree will be available from September 2007
			Courses are running as planned
			Negotiations continue - and relationships with the Open University will be considered further when the financial impact of the new arrangements for student financial support have been taken account of
			The new scheme of student support including a student loans facility will be operational in September 2007
1.4.6	Establish an international business school presence in the Island (ESC)		HEDG has undertaken to prepare a report on the need for an International Business School presence on the Island.
			Changes in senior staff at the University of Reykjavik have lead to a policy and strategy rethink. Under new leadership the University may reassess its objectives.
1.5.1	Develop and implement an Enterprise and Business Development Strategy that will: - Provide a customer services centre for businesses by 2007 (ED) - Introduce in 2006 products and programmes to remove the main barriers to enterprise, including establishing a Jersey Business Angel Network, a Small Firms Loan Guarantee Scheme, an enhanced Business Advice Service, access to venture capital, development of enterprise skills and a business incubator (ED)		See ED
			See ED
			Vocational study options for 16-19 year olds have increased significantly in school sixth forms.
	- Build strategic partnerships between secondary schools and Highlands College, Jersey Business School, Chamber of Commerce, British Venture Capital Association, local financial institutions, professional associations, Jersey Business Angels Network and government departments. (ED)		
	- Build strategic partnerships with first tier UK universities to deliver necessary academic and research elements of enterprise and business development (ESC)		This work continues although it is less likely that university fees will escalate as dramatically as thought earlier.
2.5.2	Create a Higher Education Development Group in 2006 to co-ordinate strategically important higher education provision in the Island (ESC)		In view of parallel work being undertaken to develop a Training and Skills Executive it is likely that the work of HEDG will be incorporated into the remit of the new T&SE.

2.5.3	Introduce the 14-19 education curriculum with a view to increasing vocational options for young people from 2006 (ESC)		Post 16 analysis has indicated potential areas for collaboration between providers. Working group of headteachers established to consider the structural arrangements which would need to be out in place to enhance collaboration.
			A bid for funding for the development of 14-16 vocational skills courses has been submitted to Economic Development. As a limited amount of funding is available for one year only it has not been possible to develop a two year course.
			It has not been possible to identify the funding required for the appointment of a 14-19 Coordinator. Other models of delivery are now under consideration.
2.6.2	Develop strategically important higher education programmes in the Island via the Higher Education Steering Group and partnerships with HE Institutions 2006-2009 (ESC)		An annual report and recommendations on the creation of a Jersey Higher Education Commission has been prepared by HEDG. In view of parallel work being undertaken to develop a Training and Skills Executive however, it is likely that the work of HEDG will be incorporated into the remit of the new T&SE.
			A feasibility study on the possible introduction of a Foundation Degree in Financial Services has been completed and plans have been approved by Plymouth University. Funding will need to be identified to support this programme if it is to be launched in September 2008.
2.6.3	Report on the need for the development of an Island Academy for Higher Education by 2009 (plan for its development, if required, 2010 onwards) (ESC)		See 2.5.2 & 2.6.2
2.7.1	Bring proposals to the States in 2006 for an Early Years Strategy which will increase the number of children with access to affordable and equitable early years education and care (ESC)		The Minister has lodged an amendment to the States Annual Business Plan to secure funding to provide 20 hours per week free nursery education for all 3 and 4 year olds during term time.
2.7.2	Sustain ongoing school improvement by continuing to invest in critical skills and Assessment for Learning (ESC)		Full implementation of the AfL Action Plan to be completed by December 2007.
			To ensure sustainability of the Department's key initiatives, lead trainers have been identified from within the Island's top practitioners and equipped to deliver training to future cohorts.
2.7.3	Introduce a revised scheme for school evaluation during 2007 (ESC)		A new 'solution oriented' model of performance management has been piloted at Highlands College and will be presented to teachers in September.
			A total of 9 further school evaluations have taken place since January 2007.
2.7.4	Enhance 14-19 education curriculum with a view to increasing vocational options for young people in 2006 (ESC)		Discussions are progressing with the Council of Ministers on this issue
2.7.5	By end of 2007, consolidate arrangements for further higher and adult education which take account of changing patterns of participation, provision and funding (ESC)		The new scheme of support for students in higher education will commence in September 2007. The Ministers proposals with regard to the introduction of a scheme of student loans were approved by the States in May 2007.
			The Minister did not accept the recommendations of the Highlands College Governing Body. A report on the development of a Training and Skills executive was approved by the Council of Ministers in May 2007. If detailed proposals are accepted later in the year, responsibility for the support of Highlands College will transfer to the new organisation in the new year.
2.7.6	Review school funding during 2006 to ensure that schools can meet curriculum needs within available resources (ESC)		Completed

			Arrangements for delegating special needs funding to schools have been agreed to take effect from September 2007.
2.7.7	Establish an island-wide strategy for youth work in co-operation with voluntary youth organisations (ESC)		The 5 year strategy and 2007 action plan were agreed and published.
2.7.8	Provide an urgent replacement for the youth facilities at the Old Harbour Office in the area of the Waterfront (ESC)		Negotiations are taking place between ESC The Parish of St Helier, Planning and the developer to agree what can be achieved in the old Harbour Office which will be acceptable to all parties. An alternative site has been identified in case the obstacles to using the old Harbour Office prove to be insurmountable.
2.7.9	Develop partnerships with parishes and a range of other providers to support informal work with young people (ESC)		A partnership with Grouville and St Martins will be agreed before the end of 2007.
2.8.1	Form a Council for Culture, with priority actions to be identified and achieved by end 2006 (ESC)		The Council for Culture has been created an annual conference will be established.
2.8.2	Implement the Cultural Strategy and publish an action plan by end 2006 (ESC)		Action Plan produced early in 2007. See also 2.8.1.
2.8.3	Establish partnership agreements for all cultural providers in receipt of States funding by the end of 2006 (ESC)		All trusts in receipt of ESC funding are signatories to a partnership agreement in accordance with financial guidelines.
2.8.4	In 2006 investigate the feasibility of adopting Jèrriais as the Island's official minority language and work with the Société Jersiaise, Le Don Balleine and L'Assemblée d'Jèrriais to revive the language of Jèrriais (ESC)."		Consultation on this matter is on-going.
2.9.1	Develop a new strategy for sport in 2006 for the period 2007 – 2011 (ESC)		Now to be included in department 3 year plan to be developed from September.
2.9.2	Agree a plan by the end 2006 to secure the future of sports and leisure facilities currently provided at Fort Regent (ESC)		Awaiting further developments on EDaw proposals.
2.9.3	Use the opportunity provided by the London Olympics to increase the profile of sport within the Island (ESC)		On schedule
3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)		The Department continues to support the initiative by delivering the educational elements through the PSHE programme in schools. Youth clubs also engage the children in discussions and debate around the use of alcohol.
3.2.9	Increase opportunities for hard-to-reach groups to participate in sport and active recreation (ESC)		More Initiatives have been developed and partnerships continue to grow.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)		An initial draft of progress against the recommendations of the Kathy Bull Report has been completed. Arrangements have been made for an independent to validate progress in September and complete a formal report.
5.1.4	Continue to work with young people towards the further development of the Youth Forum (ESC)		The Youth Forum continues to meet and discuss topical issues. It has recently been involved in debates concerning safety in St Helier and the reduction in the voting age.
5.1.5	Review the work of the Detached Youth Work Project, funded by Building a Safer Society (BASS), in St Helier in 2006 (ESC)		The Five year strategy has been approved by the Minister for Education Sport and Culture and is supported by Scrutiny.
5.1.6	Introduce Prince's Trust provision within the Island by 2007 (ESC)		Three 'Team' events have now taken place, another is planned for September.
			The xl programme is running successfully in two Island schools.
5.1.7	Review and enhance the Citizenship Curriculum provided in schools by 2007 (ESC)		Completed. The new Citizenship Curriculum is now established in all schools and events have been piloted to enable students to actively learn about the machinery of Government.

HEALTH & SOCIAL SERVICES MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
2.1.4	Support interdepartmental working within the Island-wide Strategy for an Ageing Society (ISAS) and repeat ISAS-barometer 'attitudes to ageing' in 2008 (HSS)		1. Long Term Care Group (HSS/SS) - Officers from HSS and SSD are working closely with representatives of Family Nursing & Home Care and the Jersey Care Federation to introduce a Care Placement Tool as a single means of assessing where an individuals long term care needs are best met. This tool will be used to assist individuals with their Income Support Assessment should they require long term care. As part of the New Directions Health strategy (See below) options and proposals for long term care funding will be brought forward. 2.. ISAS-barometer to be undertaken in 2008.
2.1.5	By 2008 develop a concordat between the private, the voluntary and charitable, and public sector as a means of building capacity for the care of older people who require residential accommodation (HSS)		Representatives of the Jersey Care Federation now meet on a regular basis with representatives of SSD and HSSD and are actively involved in the development of a care placement tool and a "fee and dependency" structure.
2.1.6	Increase provision of community support to help people remain in their own homes (HSS)		Additional funding has been made available to support individuals to remain in their homes / or in a home care environment via 'care packages'.
2.2.1	Develop a strategic report identifying the high-level plan for the re-design of health and social care in Jersey by the end of 2006 (HSS)		New Directions is to be issued In September 2007 as a discussion paper to encourage full public participation prior to a policy paper being presented to the States of Jersey for approval in 2008.
2.2.2	Develop and implement a States of Jersey health improvement strategy (HSS)		The final draft ' Health for Life' strategy 2007/11 is close to completion and will form part of New Directions (see above for details on new directions).
2.2.4	Implement a set of health indicators which are meaningful for monitoring year on year progress at a population level in Jersey in 2006 (HSS)		1. the States Business Plan includes small subset of public health indicators. 2. The MOH Report issued in September 2006 and 2007 contain a broad set of public health indicators - a Health Profile of Jersey is continually being developed.
2.2.6	Complete a health related survey among school students in 2006 and distribute findings to schools for action by 2007 (HSS)		A Picture of Health in Jersey was issued publicly in January 2007.
2.2.7	Deliver cost effective quality services in partnership with voluntary, independent and parish organisations (HSS)		HSSD continue to work with voluntary, independent and parish organisation to deliver high quality coast effective care. £8,221,760 hss been allocated in 2007.
2.3.1	The performance of the Health and Social Services Department in meeting "Standards for Better Health" will be independently inspected by the Healthcare Commission in April 2007 and the results of that inspection will be published (HSS)		HSS are currently engaged in gathering and submitting the data required by the Healthcare Commission for the Maternity Services and Adult Inpatient Acute Mental Health Services Reviews. The results will be available at the end of 2007 or early 2008.
2.3.2	Undertake regular service user reviews to benchmark quality and standards (HSS)		1. Patient Survey's have been undertaken independently by the Picker Institute in 2004 and 2005 and again at the end of 2006. These provided valuable information to improve the patients experience of care. Comparison of performance to date is very favourable as benchmarked against NHS English Trusts. 2. The 2006 survey has been completed and results published. Once again, HSS compared favourably against the NHS.

3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)		The Alcohol Strategy Steering Group comprising members from Alcohol and Drug Service, Home Affairs, States of Jersey Police, Customs and Excise, Statistics Unit, Education and the States Analyst Department meet bi-annually to oversee progress on the working party's action plan. A number of initiatives have been implemented in relation to under-age consumption, community safety, alcohol education and early intervention with problem drinkers. Late night transportation is being looked at by Operation Mistral Group chaired by Connetable Crowcroft and the review of the Licensing (Jersey) Law has been put into the States Strategic Plan for 2008.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)		<p>A review of the recommendations of the Kathie Bull report has been undertaken and presented at the Children's Executive. This report will be presented at Political level in the early part of 2008.</p> <p>The new Secure Unit is in operation and further development of the wider residential service is underway. This will see the development of residential units with fewer residents, thus allowing for a better quality service for the young people.</p> <p>A review of the Youth Action Team is currently underway. This is due to report back in September 2007 and will make recommendations for the further development of this service.</p> <p>Development of the MAST service has been delayed by the difficulties in recruiting social workers. The full MAST service is in operation at one school and the other three schools have developed a MAST service without direct support from a social worker in the schools. The recruitment issue continues to be addressed.</p>
3.7.1	By 2008; develop care pathways for young people with mental health problems who require care and support in the community or hospital admission (HSS)		A working group have been established to commence the process of developing care pathways for young people with mental health problems. The recent review of the Child and Adolescent Mental Health Service by Young Minds (June 2006) recommended "...CAMHS be proactive in the development of care pathways for specific conditions agreed with relevant stakeholders including families".
3.7.2	Implement and continually monitor substantial three year programme of investment beginning in early 2006 to increase the number of foster carers through improved recruitment, training and financial support (HSS)		<p>HSSD agreed significant investment for Fostering Services for 2006 (£390,000), with additional investment for 2007 (£330,000).</p> <p>A new recruitment campaign was launched in May 2007 (to link in with the National Foster Care Fortnight campaign) and will then continue throughout the year. During the initial two week campaign period there were over 40 formal enquiries of which 15 have proceeded to first interview stage.</p>

HOME AFFAIRS MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.8.2	Introduce new information and disclosure powers with draft Law approved by the States Assembly by December 2006 (HA)		Progress is dependent on whether a Freedom of Information Law is approved by the States. Progress is not in the control of the Home Affairs Minister
3.1.2	Implement the Human Rights Law during 2006 (HA)		Being checked by DCA
3.1.3	Develop and implement anti-discrimination legislation commencing in 2007 (HA)		Law drafting instructions for 'race' out for consultation through CM's Dept.
3.2.1	Establish a police consultative group, either through separate primary legislation or a new Police Force Law, by 2008 (HA)		Police Force (States) (Jersey) Law 200- drafted ready. Due to go for consultation in Autumn
3.2.2	Identify, cost and implement service agreements with new national and regional Police services by 2009 (HA)		The new national and regional polices services in the UK referred to in the strategic plan has been abandoned. The SoJP has held discussions with the Serious and Organised Crime Agency about service level agreements and the matter is now with S.O.C.A for their response.
3.2.3	Introduce new public order legislation by 2006 (HA)		Withdrawn on January 16th revised law prepared for September 2007
3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)	HSS	See HSS
3.2.6	Introduce civil asset recovery legislation targeting local criminals by 2008 (HA)		1st part preliminary law draft with Attorney General for sign off.
3.2.7	Fully implement "Building a Safer Society" by 2009 (HA)		Annual Report presented to and endorsed by CoM
3.2.8	Develop Victim Agency Forum by end 2006 (HA)		Forum met on 14th May 2007. ToRs agreed and members asked to review the Victims Charter and provide comments/recommendations at the next meeting.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)		Review of Youth Action Team is due to be completed in September 2007
3.3.1	Start implementing the recommendations of the Integrated Criminal Justice Scoping Study as appropriate in 2006 (HA)		Implementation Group met on 27th June to agree membership and Terms of reference.
3.3.2	Introduce the Crime (Disorderly Conduct and Harassment) (Jersey) Law 2000- in 2006 (HA)	-	(See 3.2.3)
3.3.3	Complete the new prison wing by 2009 (HA)		Contract let. Due to begin building autumn 2007.
3.3.4	Subject to appropriate funding being identified, increase programmes for the education and rehabilitation of prisoners in 2007 (HA)		A Head of Learning and Skills took up his post in April. Links have been created with Highlands College and the Library to facilitate the provision of programmes.
3.3.5	Subject to appropriate funding being identified, increase access to vocational and academic education to prisoners leading to recognised qualifications, in addition to providing opportunities to address offending behaviour in 2007 (HA)		A Deputy Head of Learning and Skills has been appointed, and civilian craftsmen will provide vocational training. A grant has been received to increase the capacity and quality of the workshops.
3.3.6	Introduce discretionary supervised release of prisoners by 2008 (HA)		Law drafting brief forwarded to the Law Draftsman in July 2006.
3.3.7	Establish an informal forum for the criminal justice policy and planning involving the Minister/Assistant Minister for Home Affairs, the Judiciary and the Prosecution by 2008 (HA)		An objective contained in the draft Criminal Justice Policy, but which already has the Bailiff's agreement.
3.4.1	Introduce biometric passports concurrently with UK (HA)		Complete
3.4.2	In 2007 bring forward measures that will have the effect of deterring criminal elements entering Jersey (HA)		This matter is progressing after overcoming a number of obstacles and law drafting amendments in PPCE will be made in the near future.

3.4.4	Work with the UK authorities to give greater emphasis to drug detection and apprehension in UK ports (HA)		Excellent working relationships exists between Jersey Customs and both UK Customs and the French authorities. Measures are being reviewed with UK Customs.
3.5.1	Fully implement the Integrated Risk Management Plan by 2009 (HA)		Being implemented progressively by the Fire and Rescue Service.
3.5.2	Carry out an annual major accident simulation exercise and produce a report of the lessons learnt (HA)		Major accident simulation exercise scheduled for November 2007.

HOUSING MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
3.8.1	From 2007, commence a programme to bring States-owned housing stock up to United Kingdom 'Decent Homes Standard' by 2016 (HOUS)		States only approved Property Plan on 17th July 2007
3.8.2	Review Housing demand/supply through the publication of 'Planning for Homes' in 2006 (HOUS)		Housing Needs Survey Planned for September - October
3.8.3	Produce detailed proposals for the procurement of funding to sustain a programme of refurbishment works for States rental accommodation with acceptance of a report and proposition by July 2006 (HOUS)		This is a central element of the 10-year Property Plan. The report, with detailed proposals, was substantially complete by July 2006. Changes were made after Treasury input, and the final report was lodged on 16th January 2007. The Plan was subsequently debated on 16th and 17th July 2007 and was approved in its entirety.
3.8.4	Review, develop and implement strategies for the provision of Social Housing in the Island, including the long term management of States rental accommodation (HOUS)		Planning for the fundamental review continues. A great deal depends, however, on States acceptance of the 10-year Property Plan which the States only approved on 17th July 2007.
3.8.5	Introduce new policies which will ensure more equality in entitlement to accommodation by 2008 (see also 2..10.4) (HOUS)		Further reduction in qualification period to 12 years took place in 2007. Policies, procedures and decision making being applied and monitored to achieve balance between economic growth, demand on the housing stock, and equitable access to accommodation. New Migration Policies continue to be developed in the meantime, with the current focus being on the Population Register development.
3.8.8	Introduce a shared equity and, if appropriate, potential discount scheme, initially using existing Housing Department stock to increase home ownership (HOUS)		This initiative has been incorporated in the 10-year Property Plan approved by the States on 17th July 2007.
3.8.9	Introduce security of tenure legislation by 2007 (HOUS)		Developing policies in relation to specific areas of the draft law identified as requiring review- being notice periods and deposit protection. Decisions will then be made on correct method of taking forward law, in particular in view of the time lapse since originally proposed.

PLANNING & ENVIRONMENT MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
1.1.1	Implement the 5 Environmental Priorities in the Executive Summary of "The State of Jersey – a report on the condition of Jersey's environment" (January 2005) (P&E)		1. Climate Change - Energy Policy and Environmental Taxes Ref - 4.3.1 & 4.3.2
			2. Waste production - Phase 2 agreed. Working on 'greening events' to reduce waste from large gatherings
			3. Quality and quantity of water resources - Water Resources Law passed by States on 05/06/07
			4. Transport - TTS project. See progress in relation to environmental taxes - 2.10.2, 4.4.3, 4.6.3
			5. Changes in Countryside and natural history - through implementation of Rural Economy Strategy ongoing see Ref 1.5.6
1.1.2	Adopt the overall goal of the draft Biodiversity Strategy for Jersey (September 1995) and pursue the five objectives for conserving biodiversity set out in Section One (P&E)		Seed collected for further 2 plant species to be raised at Durrell. Monitoring continuing
1.1.3	Provide an annual Report to the States by the Director of the Environment (P&E)		Developing scope of report
1.5.6	Implement the Rural Economy Strategy from 2006(P&E/ED)		Feeding into Island Plan review, QMP first penalties applied.
2.1.3	Amend building bye-laws to incorporate Lifetime Home Standards by 2007 (P&E)		New bye-laws introduced on 01/07/07
2.10.2	By 2007 bring forward a package of environmental tax and spend measures that will replace Vehicle Registration Duty by 2008 and fund key deliverables as outlined in a sustainable travel and transport plan (P&E)		Consultation responses collated. Minister to put forward recommendations to Minister for Treasury and Resources
3.8.2	Review Housing demand/supply through the publication of 'Planning for Homes' in 2006 (HOUS)		Housing Needs Survey factored in as part of Island Plan review work programme in 2007
3.8.6	Amend building bye-laws to incorporate Lifetime Homes Standards by 2007 (P&E)		New bye-laws introduced on 01/07/07
3.8.7	Review building bye-law standards for fire safety, energy efficiency and structure following their forthcoming review and adoption in the UK (P&E)		Work to commence on producing consultation documents in September for issuing in Oct / Nov
			Priority given to energy efficiency changes so some slippage on fire safety and structure
			New scheme for the certification of design published. On target for implementation on 01/01/08.
4.1.1	In 2006 fully implement the measures contained within the Rural Economy Strategy, including:		
	- Implement the dairy industry recovery plan		Mediation engaged. Good progress achieved so far between Classic Herd and JMMB
	- Complete the improvements at the abattoir		Initial inspection complete and Abattoir passed. Some remedial action to take for number to be issued.
	- Build on the initial success of the countryside renewal scheme (P&E)		Application Processed.
4.1.2	In 2006 complete a review of countryside planning policy (P&E)		Enabling development and re-use of glasshouse supplementary planning guidance in progress.
4.2.1	By the end of 2006, produce a Development and Regeneration Strategy for St Helier that integrates the town and the waterfront and promotes high quality design and architecture (P&E/ED)		Consultation completed and Action Plan being developed

4.2.2	Implement a series of urban improvement projects in St Helier during 2006 (P&E)	➔	Scheme sponsored by Urban Task Force: Conway Street: Poor weather delayed implementation: programmed for Q3
		➔	Scheme sponsored by Urban Task Force: Charing Cross Phase 2: Poor weather delayed implementation: programmed for Q3
		➔	Complete
		➔	Complete
4.2.3	Develop a viable proposal in 2006 to provide a new town park for St Helier within three to four years (P&E/TTS)	➔	P&E not lead agency: Consultation completed and under consideration as integral part of EDAW study (see 4.2.1). P&E resolved technical issues on land remediation
4.2.5	Publish updated planning guidance for the Waterfront in 2006 (P&E)	➔	Ongoing. Working with Hopkins Architects, in close partnership with WEB, to provide new development framework for the Waterfront
4.2.6	Support and encourage the Waterfront Enterprise Board to deliver high quality development which promotes economic benefits and provides housing and leisure facilities for residents and visitors (CM/P&E)	➔	Ongoing.
4.3.1	In 2006 bring forward for consultation and debate a comprehensive Energy Policy for Jersey that addresses (P&E): - Economic efficiency - Social equity - Security of supply - Environmental impacts	➔	Green paper prepared. Awaiting approval from political steering group before wider consultation.
4.3.2	Within the Energy Policy for Jersey, examine the potential for exploiting the Island's indigenous energy resources to reduce the dependence on energy imports to satisfy the Island's energy requirements (P&E/ED)	➔	Issue included within Green Paper. See 4.3.1 above.
4.4.1	In 2006; bring into force the Waste Management (Jersey) Law 2005 (P&E)	➔	Law is in force internally. Still awaiting full approval from Defra for exports.
4.4.2	In 2006; debate and bring into force the Water Resources (Jersey) Law 200- (P&E)	➔	Refer to 1.1.1(3) above
4.4.3	In 2007; bring forward for consultation and debate a package of environmental tax and expenditure measures (P&E)	➔	see 2.10.2
4.4.4	In 2007; consult on, then debate and implement, a Contaminated Land Strategy (P&E)	➔	Undertaking review of Island Plan to assess how Strategy fits within this.
4.4.5	Transferred to Health & Social Services		
4.5.1	Deliver a vibrant, working countryside through the implementation of the Rural Economy Strategy (ED/P&E)	➔	Feeding into Island Plan review, QMP first penalties applied.
4.5.2	In 2006; designate a further seven ecological, 10 geological sites and additional archaeological, architectural or historic Sites of Special Interest (P&E)	➔	Nearly all research completed. Intend to serve Notice of intent by wk beginning 23rd July 2007.
4.5.3	Bring forward, in 2006, new measures to control over-fishing by large scale trawling and modified pots in Jersey waters (P&E)	➔	Complete
4.5.4	Through the Ecology Trust Fund – sponsor a project in 2006 that will create a dedicated environmental resource pack for Jersey Schools (P&E)	➔	Complete
4.5.5	In the period 2006-2009 implement the historic towers and forts project (TTS/P&E)	➔	Ongoing
4.6.3	In 2007; bring forward for consultation and debate a package of environmental tax and expenditure measures that address current unsustainable patterns of resource use (P&E)	➔	see 2.10.2

4.7.2	Subject to adequate resources being made available, fully implement those parts of the Planning and Building (Jersey) Law 2002 that the States have agreed to bring into force on 1 st July 2006, together with associated secondary legislation, in 2006, and bring into force and implement the remaining provisions of the Law concerning third party appeals and the powers to remedy dangerous structures by early 2007 (P&E)		Provisions now effective
4.7.3	Hold meetings of the Planning Applications Panel in public from 2006 (P&E)		PAP mtgs now held in public following new law on 01 July
4.7.4	Introduce new supplementary planning guidelines in 2006 which promotes high quality design and architecture (P&E)		SPG on Design Statements, including Minister's Design Principles published (Dec 06). Work on Jersey Design Guide initiated. Design Review Group established. Principal Planner (Architecture/ Urban Design) appointed. Design for Homes SPG with Scrutiny Panel
4.7.5	In 2006; bring forward for consultation and debate a Coastal Zone Management Plan (P&E)		Started review of requirements within Island Plan Review
4.7.6	Undertake a scoping study for the future of the harbour areas at St. Aubin and Gorey, having regard to their unique character and setting. This will include a technical and financial appraisal for any proposed schemes as well as a conservation plan and an environmental impact assessment covering both land and marine habitats. The cost of this study will initially be funded from the Central Planning Budget, with any advance repaid should such a funded scheme progress (P&E/T&R)		P&E is not the not lead agency: Economic Development (lead Department) are preparing revised terms of reference to address issues of parking in St Aubin. A recent workshop organised by Jersey Harbours explored potential developments in St Aubins, Gorey, St Catherines and St Helier harbours. In view of the considerable investments being explored more exploratory work needs to be done on these proposals. This work is being undertaken with the Parish of St Brelade under the leadership of Connetable Mike Jackson and involving the St Aubins Community Improvements Group.
6.2.13	By the end of 2006 complete a feasibility study into the proposal to combine the Jersey and Guernsey meteorological services into a single, more efficient Channel Island service (P&E)		Preliminary discussions with Guernsey indicated limited financial benefits. Not being pursued further at this stage.

SOCIAL SECURITY MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
2.1.2	Monitor actuarial predictions and then prepare and start to introduce a co-ordinated plan, including a review of pension provision, to meet the challenges and opportunities presented by ageing population by 2010 (SOC SEC)		UK Government Actuary is preparing the triennial report - data collection underway.
2.2.3	Undertake a comprehensive review of the Island's existing health insurance scheme by 2010 (SOC SEC)		Project not due to start in 2007 (working with H&SS on vision for primary care services).
2.2.5	Introduce in early 2007 a winter fuel payment, based on the UK system, for all pensioners resident in Jersey (SOC SEC)		Council of Ministers has agreed funding plan for scheme. States decision needed. The scheme will form part of Income Support and is therefore delayed until January 2008.
3.1.1	Extend existing legislation to provide a comprehensive range of basic rights to employees and employers by moving into the second phase of employment reform, as approved by the States, starting in 2008 with redundancy rights and the protection of employees involved in business mergers and acquisitions (TUPE) and then addressing maternity rights, equal pay, flexible working and family friendly policies (including an investigation into issues in respect of paternity rights) (SOC SEC)		Minister's response to Forum's recommendation on redundancy and business transfers complete; law drafting underway. Forum consultation on maternity and paternity rights, flexible working and family friendly policies complete. Recommendation to follow.
3.1.4	Develop and implement policies during 2006 to ensure that planning and resource priorities reflect the needs of people with disabilities (SOC SEC)		External review of incapacity benefits published.
3.6.1	Determine the priorities for future development of the Social Insurance system as reported in "Policy Review of a the Social Insurance System in Jersey – Interim Report" by undertaking public consultation and developing future strategies for the States to consider by 2007 (SOC SEC)		Review delayed by changes to Income Support timetable - work to commence later this year.
3.6.2	Introduce a unified Income Support system that supports people in times of need and promotes work by mid 2007 (SOC SEC)		Timetable adjusted - implementation date Jan 2008 - steady progress on legislation and administration.
3.6.3	Continue to develop programmes to support people with long-term health conditions to retain, and where necessary, find suitable employment, both directly and in partnership with other providers by 2008 (SOC SEC)		External review of incapacity benefits published.

TRANSPORT & TECHNICAL SERVICES MINISTER

		30th June 2007	
SP Ref	Initiative	RAG status	Comment - current position
2.10.1	In 2006, bring proposals to the States to adopt a sustainable travel and transport plan and by end of 2007 have in place funding for implementation (TTS)		Delays in finalising the report to go to the States due to waiting for the EDAW report to be published and resources diverted to Underpass Project. Final draft in preparation to be lodged in Q3.
2.10.3	In 2006 agree a rolling programme of funding that will secure improvements in the condition of Jersey's roads (TTS)		2007 has a planned spend of £3.5m to include Route de la Haule, La Grande Route de St Pierre and Victoria Avenue.
2.10.4	By end 2006, deliver a new parking strategy to incorporate a revised charging system for public parking (TTS)		The project has been awaiting the EDAW Report to be published. Preliminary work has now started. Some aspects are dependent on the approval of the ITTP.
4.2.3	Develop a viable proposal in 2006 to provide a new town park for St Helier within three to four years (P&E/TTS)		Management of the overall project has passed to TTS with a planned construction date for the park being 2011.
4.5.5	In the period 2006-2009 implement the historic towers and forts project (TTS/P&E)		Work proceeding according to schedule. Nb. Responsibility for future programme with JHT/Property Holdings, TTS/P&E only assist in implementation
4.6.1	From 2006; implement the Solid Waste Strategy to promote waste minimisation and better manage that waste which is generated (TTS)		Delays due to requirement to undertake full hazards review at La Collette. Delays due to political request to review other Island sites for in vessel composting. However, recycling exceeding Strategy targets.
4.6.2	In 2007; develop a sustainable liquid waste policy to comply with EU standards (TTS)		First draft of the report completed. Nb. Subject to approval of Liquid Waste strategy, funding for implementation will have to be agreed in subsequent business plans
4.8.1	By 2008; secure adequate investment and implement a programme of maintenance to ensure waste management infrastructure is maintained to at least minimum standards (TTS)		Funding secured in 2006 through the Infrastructure Works allocation in the Capital Programme.
4.8.2	By 2008; implement a rolling programme of funding to improve the condition of highways infrastructure (TTS)		See 2.10.3
4.8.3	Over the period 2006-2010 implement the Sea Defence Strategy to ensure that the Island does not suffer breaches resulting in flooding (TTS)		Fort D'Auvergne to Havre des Pas underpinning works complete. Havre des Pas, Chateau Le Mer - rock armour extended Minor delay on one project due to additional design requirement.
4.8.4	Ensure that the physical infrastructure, including the water supply and waste strategies, is able to cope with any population increase (TTS)		The Solid Waste Strategy as approved by the States incorporated the likely effects of forecasted trends. The Liquid Waste Strategy which is being developed will take account of the outcome of the Population Growth Report.
4.9.1	Work with the parishes to achieve an agreed plan of co-ordination by end of 2007 that ensures best use of resources (TTS)		Agreement reached with POSH on revised cleaning schedules for town.
4.9.2	New town park in place by 2010 (TTS)		See 4.2.3