



# **Annex - Budget** 2025-2028



Government Plan

## Introduction

The Budget Financial Annex contains supporting information for the Budget 2025-2028.

The Annex is divided into the following parts:

- Part 1 Supplementary financial tables
- Part 2 Heads of expenditure financial information

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## PART 1 SUPPLEMENTARY TABLES



## Table 1 - Consolidated Statement of Comprehensive Net Revenue Expenditure

Statement of Comprehensive Net Expenditure - GP25				
	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	406	406	406	406
Earned through operations	119,937	119,900	120,087	120,307
Total revenue	120,343	120,306	120,493	120,713
Expenditure				
Social benefit payments	231,189	236,644	248,924	253,499
Staff costs	684,036	673,205	673,616	673,926
Other operating expenses	300,656	299,399	303,693	311,486
Grants and subsidies payments	82,420	83,108	73,725	74,432
Impairments	31	31	31	31
Finance costs	17,529	16,567	16,575	16,584
Total expenditure	1,315,861	1,308,954	1,316,564	1,329,958
Net revenue expenditure (near cash)	1,195,518	1,188,648	1,196,071	1,209,245
Central Reserve	34,197	54,286	71,145	91,158
Future Savings	-	(4,285)	(6,304)	(6,304)
Net revenue expenditure after Reserves (near cash)	1,229,715	1,238,649	1,260,912	1,294,099
Depreciation and amortisation	58,934	58,919	58,919	58,919
Net revenue expenditure after depreciation	1,288,649	1,297,568	1,319,831	1,353,018

## Table 2 - Budget Transfers

Budget Trans	sfers			
£'000				2025
References	Transfer from	Transfer to	Description	Estimate
GP25-TR01	Treasury & Exchequer	People Services	Health and Safety	483
GP25-TR02	Justice & Home Affairs	Infrastructure	Building Function	128
GP25-TR03	Health & Community Services	Children & Families	Positive Behaviour Service	81
GP25-TR04	Justice & Home Affairs	States of Jersey Police	Emergency Services Control Centre	679
GP25-TR05	Treasury & Exchequer	Health & Community Services	Person-Level Information and Costing System	135
GP25-TR06	Treasury & Exchequer	Cabinet Office	Freedom of Information	232
GP25-TR07	Cabinet Office	Treasury & Exchequer	Head of Office Role	141
GP25-TR08	Cabinet Office	Health & Community Services	Staff from Communications	90
GP25-TR09	Cabinet Office	Children & Families	Staff from Communications	63
GP25-TR09	Cabinet Office	Education & Lifelong Learning	Staff from Communications	17
GP25-TR10	Cabinet Office	States of Jersey Police	Staff from Communications	76
GP25-TR11	Children & Families	Cabinet Office	International Cultural Centre	237
GP25-TR11	Education & Lifelong Learning	Cabinet Office	International Cultural Centre	63
GP25-TR12	Children & Families	Customer & Local Services	Period Products	4
GP25-TR12	Education & Lifelong Learning	Customer & Local Services	Period Products	1
GP25-TR13	Justice & Home Affairs	Cabinet Office	Jersey Community Relations Trust Grant	20
GP25-TR14	Justice & Home Affairs	Technology and Digital Services	Terrestrial Trunked Radio	250
GP25-TR15	Cabinet Office	Health & Community Services	HCS Board budget	206
GP25-TR16	Children & Families	States Assembly	Jersey Youth Parliament	132
GP25-TR17	Cabinet Office	States Assembly	Funding to support Complaints Panel	49
GP25-TR18	Health & Community Services	Cabinet Office	Chief Nurse Advisor	70

Table 3 - Ministerial Mapping

Ministerial Mapping															
£'000	Chief Minister	Housing	Sustainable Economic Development	Children & Families	Education & Lifelong Learning	Extemal Relations	Health & Social Services	Justice & Home Affairs	nfrastructure	International Development	Social Security	Environment	Freasury & Resources	Non- Ministerial	Total
Cabinet Office <sup>1</sup>	18,967	522	-	-	-	-	6,785	-	-		-	-	-		26,274
Technology and Digital Services	39,790	-	-	-	-	-	-	-	-	-	-	-	-	-	39,790
People Services	14,107	-	-	-	-	-	-	-	-	-	-	-	-	-	14,107
Education and Lifelong Learning	-	-	-	-	169,640	-	-	-	-	-	-	-	-	-	169,640
Children and Families	-	-	-	55,939	-	-	-	-	-	-	-	-	-	-	55,939
Customer and Local Services <sup>2</sup>	-	-	-	-	-	-	-	-	-	-	109,049	-	-	-	109,049
Infrastructure	-	-	-	-	-	-	-	-	62,900	-	-	-	-	-	62,900
Environment	-	-	-	-	-	-	-	-	-	-	-	11,763	-	-	11,763
Health and Community Services	-	-	-	-	-	-	322,065	-	-	-	-	-	-	-	322,065
Jersey Overseas Aid	-	-	-	-	-	-	-	-	-	22,221	-	-	-	-	22,221
Justice and Home Affairs <sup>3</sup>	-	-	-	-	-	-	-	41,768	-	-	657	-	-	-	42,425
States of Jersey Police	-	-	-	-	-	-	-	30,185	-	-	-	-	-	-	30,185
Ministry of External Relations	-	-	-	-	-	3,407	-	-	-	-	-	-	-	-	3,407
Economic Dvlpmt, Tourism, Sport & Culture <sup>4</sup>	-	-	36,776	-	-	240	-	-	-	-	-	-	-	-	37,016
Financial Services	-	-	-	-	-	10,886	-	-	-	-	-	-	-	-	10,886
Treasury and Exchequer <sup>5</sup>	1,539	-	-	-	-	-	-	-	-	-	-	-	45,160	-	46,699
Grants to States Funds	-	-	-	-	-	-	-	-	-	-	-	-	119,821	-	119,821
Living Wage Transitional Support	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	10,000
Past Service Pension Liability Refinancing	-	-	-	-	-	-	-	-	-	-	-	-	13,783	-	13,783
Governmental Net Revenue Expenditure	74,403	522	36,776	55,939	169,640	14,533	328,850	71,953	62,900	22,221	109,706	11,763	188,764	-	1,147,970
Non-Ministerial Expenditure	-	-	-			-				-	-	-	-	47,548	47,548
Total Net Revenue Expenditure	74,403	522	36,776	55,939	169,640	14,533	328,850	71,953	62,900	22,221	109,706	11,763	188,764	47,548	1,195,518

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<sup>1</sup> Strategic Housing and Regeneration team maps to Minister for Housing & Public Health Directorate maps to Minister for Health and Social Services.

<sup>&</sup>lt;sup>2</sup> Although the Social Security Minister is the lead Minister for most CLS services, the department performs functions related to Housing, Control of Housing and Work Law, Student Finance, and the Crematorium which come under the Minister for Housing, Chief Minister, Minister for Education and Lifelong Learning and the Minister for Health and Social Services.

<sup>&</sup>lt;sup>3</sup> Health and Safety Inspectorate maps to Minister for Social Security

<sup>4</sup> Intellectual Property is included within the Economic Development, Tourism, Sport & Culture head of expenditure but maps to the Minister for External Relations

<sup>&</sup>lt;sup>5</sup> Corporate Portfolio Management Office & Risk maps to Chief Minister

## Table 4 - Arts, Heritage, and Culture Revenue Expenditure

Arts, Heritage, and Culture (AHC) Reve	nue Expenditure <sup>6</sup>			
	2025	2026	2027	2028
£'000	Plan	Plan	Plan	Plan
AHC Base Budget	11,346	11,146	11,146	11,146
Inflation Increase	11,477	11,672	11,905	12,167
Total for GP25	11,554	11,551	11,771	12,015
Variance	(77)	121	134	152

<sup>&</sup>lt;sup>6</sup> As budgets for Arts, Heritage and Culture have now been increased to 1% of Net Revenue Expenditure, in future, this level will now be maintained and increased by RPI

Table 5 - Revenue Heads of Expenditure Including Indicative Allocation of Inflation

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Departmental Heads of Expenditure				
Cabinet Office	27,104	25,903	26,371	27,071
Technology and Digital Services	40,578	40,550	41,215	42,000
People Services	14,541	14,524	14,807	15,136
Education and Lifelong Learning	171,107	173,559	175,469	177,796
Children and Families	61,459	65,171	68,148	71,766
Customer and Local Services	109,682	112,732	116,194	118,480
Infrastructure	64,139	63,206	60,973	61,939
Environment	12,333	12,045	12,679	13,021
Health and Community Services	330,370	335,205	347,390	360,764
Jersey Overseas Aid	22,221	22,888	23,552	24,259
Justice and Home Affairs	43,864	44,640	45,480	46,429
States of Jersey Police	31,183	31,760	32,291	32,951
Ministry of External Relations	3,498	3,507	3,577	3,660
Economic Development, Tourism, Sport & Culture	37,212	37,539	38,280	39,132
Financial Services	11,052	11,145	11,344	11,607
Treasury and Exchequer	47,934	45,673	46,578	47,648
Grants to States Funds	119,821	122,060	131,272	134,079
Living Wage Transitional Support	10,000	10,000	· -	-
Past Service Pension Liability Refinancing	13,783	13,791	13,799	13,808
Departmental Net Revenue Expenditure	1,171,881	1,185,898	1,209,419	1,241,546
Non-Ministerial and Other States Bodies				
Bailiff's Chambers	3,901	3,790	3,858	3,939
Comptroller and Auditor General	1,196	1,187	1,215	1,247
Judicial Greffe	10,121	10,286	10,478	10,702
Law Officers' Department	14,461	15,027	15,285	15,592
Office of the Lieutenant Governor	941	962	976	993
Official Analyst	805	828	893	912
Probation	3,431	3,542	3,608	3,677
States Assembly	11,158	11,631	11,652	11,904
Viscount's Department	2,715	2,783	2,832	2,891
Non-Ministerial Net Revenue Expenditure	48,729	50,036	50,797	51,857
Departmental and Non-Mins Total	1,220,610	1,235,934	1,260,216	1,293,403
Reserves	, -,	, -,	, .	, ,
Central Reserve	9,105	7,000	7,000	7,000
Reserves Expenditure	9,105	7,000	7,000	7,000
Future Savings	-	(4,285)	(6,304)	(6,304)
Net Revenue Expenditure	1,229,715	1,238,649	1,260,912	1,294,099

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<sup>&</sup>lt;sup>7</sup> The table shows changes in net revenue expenditure for departmental heads of expenditure including pay and non-pay inflation for all years based on FPP economic assumptions. Inflation provisions held in the central reserve have been fully allocated to heads of expenditure, based on those assumptions. The table is for illustrative purposes only and does not reflect proposed approvals.

## **PART 2 FINANCIAL INFORMATION**



## **Cabinet Office**

Lead Minister	Chief Minister
Accountable Officers	Assistant Chief Executive
Department	Cabinet Office
Further information on services provided	The Cabinet Office (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	380	380	380	380
Total revenue	380	380	380	380
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	21,316	19,848	19,848	19,848
Other operating expenses	4,832	4,337	4,213	4,213
Grants and subsidies payments	506	506	506	506
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	26,654	24,691	24,567	24,567
Net revenue expenditure (near cash)	26,274	24,311	24,187	24,187
Depreciation and amortisation	15	-	-	-
Net revenue expenditure after depreciation	26,289	24,311	24,187	24,187

#### Service Analysis

Service Level Analysis						
2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Ministerial Office and FOI	-	3,422	3,422	-	3,422	32.0
Public Policy	-	4,622	4,622	-	4,622	50.3
Housing, Environment and Placemaking	-	2,605	2,605	-	2,605	30.0
Governance and Assurance	-	555	555	-	555	5.0
Communications	-	2,366	2,366	-	2,366	31.5
Statistics and Analytics	-	1,916	1,916	-	1,916	21.5
Public Health	-	6,785	6,785	-	6,785	61.0
Safeguarding Partnership	1	784	783	-	783	10.0
Care Commission	379	2,146	1,767	15	1,782	18.8
Children's Commissioner	-	980	980	-	980	9.0
Charities Commission	-	-	-	-	-	2.0
Advice & Conciliation Services	-	473	473	-	473	-
Total	380	26,654	26,274	15	26,289	271.1
FTE Role Reduction	-	-	-	-	-	(8.0)
Total	380	26,654	26,274	15	26,289	263.1

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Ministerial Office and FOI	-	3,301	3,301	-	3,301	32.0
Public Policy	-	4,128	4,128	-	4,128	50.3
Housing, Environment and Placemaking	-	2,362	2,362	-	2,362	30.0
Governance and Assurance	-	555	555	-	555	5.0
Communications	-	2,184	2,184	-	2,184	31.5
Statistics and Analytics	-	1,795	1,795	-	1,795	21.5
Public Health	-	6,276	6,276	-	6,276	61.0
Safeguarding Partnership	1	723	722	-	722	10.0
Care Commission	379	1,975	1,596	-	1,596	18.8
Children's Commissioner	-	919	919	-	919	9.0
Charities Commission	-	-	-	-	-	2.0
Advice & Conciliation Services	-	473	473	-	473	-
Total	380	24,691	24,311	-	24,311	271.1
FTE Role Reduction	-	-	-	-	-	(22.0)
Total	380	24,691	24,311	-	24,311	249.1

#### Service Level Analysis

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Ministerial Office and FOI	-	3,301	3,301	-	3,301	32.0
Public Policy	-	4,004	4,004	-	4,004	50.3
Housing, Environment and Placemaking	-	2,362	2,362	-	2,362	30.0
Governance and Assurance	-	555	555	-	555	5.0
Communications	-	2,184	2,184	-	2,184	31.5
Statistics and Analytics	-	1,795	1,795	-	1,795	21.5
Public Health	-	6,276	6,276	-	6,276	61.0
Safeguarding Partnership	1	723	722	-	722	10.0
Care Commission	379	1,975	1,596	-	1,596	18.8
Children's Commissioner	-	919	919	-	919	9.0
Charities Commission	-	-	-	-	-	2.0
Advice & Conciliation Services	-	473	473	-	473	-
Total	380	24,567	24,187	-	24,187	271.1
FTE Role Reduction	-	-	-	-	-	(22.0)
Total	380	24,567	24,187	-	24,187	249.1

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Ministerial Office and FOI	-	3,301	3,301	-	3,301	32.0
Public Policy	-	4,004	4,004	-	4,004	50.3
Housing, Environment and Placemaking	-	2,362	2,362	-	2,362	30.0
Governance and Assurance	-	555	555	-	555	5.0
Communications	-	2,184	2,184	-	2,184	31.5
Statistics and Analytics	-	1,795	1,795	-	1,795	21.5
Public Health	-	6,276	6,276	-	6,276	61.0
Safeguarding Partnership	1	723	722	-	722	10.0
Care Commission	379	1,975	1,596	-	1,596	18.8
Children's Commissioner	-	919	919	-	919	9.0
Charities Commission	-	-	-	-	-	2.0
Advice & Conciliation Services	-	473	473	-	473	-
Total	380	24,567	24,187	-	24,187	271.1
FTE Role Reduction	-	-	-	-	-	(22.0)
Total	380	24,567	24,187	-	24,187	249.1

## Technology and Digital Services

Lead Minister	Chief Minister
Accountable Officers	Assistant Chief Executive
Department	Cabinet Office
Further information on services provided	The Cabinet Office (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	1,778	1,778	1,778	1,778
Total revenue	1,778	1,778	1,778	1,778
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	19,282	18,448	18,448	18,448
Other operating expenses	22,286	22,285	22,285	22,284
Grants and subsidies payments	-	-	-	-
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	41,568	40,733	40,733	40,732
Net revenue expenditure (near cash)	39,790	38,955	38,955	38,954
Depreciation and amortisation	4,119	4,119	4,119	4,119
Net revenue expenditure after depreciation	43,909	43,074	43,074	43,073

#### Service Analysis

Service Level Analysis							
2025 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees	
Technology and Digital Services	1,778	41,568	39,790	4,119	43,909	252.0	
Total	1,778	41,568	39,790	4,119	43,909	252.0	
FTE Role Reduction	-	-	-	-	-	(6.0)	
Total	1,778	41,568	39,790	4,119	43,909	246.0	

Service Level Analysis								
2026 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees		
Technology and Digital Services	1,778	40,733	38,955	4,119	43,074	252.0		
Total	1,778	40,733	38,955	4,119	43,074	252.0		
FTE Role Reduction	-	-	-	-	-	(16.0)		
Total	1,778	40,733	38,955	4,119	43,074	236.0		

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Technology and Digital Services	1,778	40,733	38,955	4,119	43,074	252.0
Total	1,778	40,733	38,955	4,119	43,074	252.0
TE Role Reduction	-	-	-	-	-	(16.0)
- Fotal	1,778	40,733	38,955	4,119	43,074	236.0

Service Level Analysis						
2028 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees
Technology and Digital Services	1,778	40,732	38,954	4,119	43,073	252.0
Total	1,778	40,732	38,954	4,119	43,073	252.0
FTE Role Reduction	-	-	-	-	-	(16.0)
Total	1,778	40,732	38,954	4,119	43,073	236.0

## People Services

Lead Minister	Chief Minister
Accountable Officers	Assistant Chief Executive
Department	Cabinet Office
Further information on services provided	The Cabinet Office (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	6,063	6,063	6,063	6,063
Total revenue	6,063	6,063	6,063	6,063
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	11,520	11,156	11,156	11,156
Other operating expenses	8,650	8,597	8,568	8,527
Grants and subsidies payments	-	-	-	-
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	20,170	19,753	19,724	19,683
Net revenue expenditure (near cash)	14,107	13,690	13,661	13,620
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	14,107	13,690	13,661	13,620

#### Service Analysis

Service Level Analysis								
2025 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees		
People Services	6,063	20,170	14,107	-	14,107	164.3		
Total	6,063	20,170	14,107	-	14,107	164.3		
FTE Role Reduction	-	-	-	-	-	(3.0)		
Total	6,063	20,170	14,107	-	14,107	161.3		

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
People Services	6,063	19,753	13,690	-	13,690	164.3
Total	6,063	19,753	13,690	-	13,690	164.3
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	6,063	19,753	13,690	-	13,690	158.3

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
People Services	6,063	19,724	13,661	-	13,661	164.3
Total	6,063	19,724	13,661	-	13,661	164.3
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	6,063	19,724	13,661	-	13,661	158.3

Service Level Analysis						
2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
People Services	6,063	19,683	13,620	-	13,620	164.3
Total	6,063	19,683	13,620	•	13,620	164.3
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	6,063	19,683	13,620	-	13,620	158.3

## **Education and Lifelong Learning**

Lead Minister	Minister for Education and Lifelong Learning
Accountable Officers	Chief Officer, Children, Young People, Education
	and Skills
Department	Children, Young People, Education and Skills
Further information on services provided	Children, Young People, Education and Skills
	Department (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	23,524	23,524	23,524	23,524
Total revenue	23,524	23,524	23,524	23,524
Expenditure				
Social benefit payments	15,650	15,755	15,630	15,491
Staff costs	144,823	146,225	146,225	146,225
Other operating expenses	23,165	22,824	24,051	25,552
Grants and subsidies payments	9,516	9,647	9,647	9,647
Impairments	-	-	-	-
Finance costs	10	10	10	10
Total expenditure	193,164	194,461	195,563	196,925
Net revenue expenditure (near cash)	169,640	170,937	172,039	173,401
Depreciation and amortisation	88	88	88	88
Net revenue expenditure after depreciation	169,728	171,025	172,127	173,489

#### Service Level Analysis

Total

#### Service Level Analysis 2025 Estimate Near-Cash **Net Revenue** Non-Cash **Net Revenue** FTE £'000 Expenditure Expenditure Depreciation Expenditure Income **Employees** Education 22,525 165,540 143,015 143,095 2,021.0 Office of the Chief Officer 985 8,140 7,155 8 7,163 15.9 Skills and Student Finance 14 19,484 19,470 19,470 41.0 Total 23,524 193,164 88 169,728 2,077.9 169,640 FTE Role Reduction (1.9)

193,164

169,640

88

169,728

2,076.0

23,524

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Education	22,525	167,057	144,532	80	144,612	2,021.0
Office of the Chief Officer	985	7,850	6,865	8	6,873	15.9
Skills and Student Finance	14	19,554	19,540	-	19,540	41.0
Total	23,524	194,461	170,937	88	171,025	2,077.9
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	23,524	194,461	170,937	88	171,025	2,072.9

Service Level Analysis	· · · · · · · · · · · · · · · · · · ·					
2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Education	22,525	167,055	144,530	80	144,610	2,021.0
Office of the Chief Officer	985	9,084	8,099	8	8,107	15.9
Skills and Student Finance	14	19,424	19,410	-	19,410	41.0
Total	23,524	195,563	172,039	88	172,127	2,077.9
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	23,524	195,563	172,039	88	172,127	2,072.9

Service Level Analysis						
2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Education	22,525	167,054	144,529	80	144,609	2,021.0
Office of the Chief Officer	985	10,587	9,602	8	9,610	15.9
Skills and Student Finance	14	19,284	19,270	-	19,270	41.0
Total	23,524	196,925	173,401	88	173,489	2,077.9
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	23,524	196,925	173,401	88	173,489	2,072.9

## Children and Families

Lead Minister	Minister for Children and Families
Accountable Officers	Chief Officer, Children, Young People, Education
	and Skills
Department	Children, Young People, Education and Skills
Further information on services provided	Children, Young People, Education and Skills
	Department (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	1,088	1,088	1,088	1,088
Total revenue	1,088	1,088	1,088	1,088
Expenditure				
Social benefit payments	1,570	1,570	1,570	1,570
Staff costs	42,599	40,068	40,068	40,068
Other operating expenses	12,227	14,128	14,063	14,051
Grants and subsidies payments	631	631	631	631
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	57,027	56,397	56,332	56,320
Net revenue expenditure (near cash)	55,939	55,309	55,244	55,232
Depreciation and amortisation	37	37	37	37
Net revenue expenditure after depreciation	55,976	55,346	55,281	55,269

#### Service Level Analysis

#### Service Level Analysis

2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Children's Social Care & Safeguarding	6	23,035	23,029	-	23,029	312.0
Integrated Services and Commissioning	84	10,633	10,549	-	10,549	131.0
Office of the Chief Officer	(154)	17,453	17,607	29	17,636	59.9
Young People	1,152	5,906	4,754	8	4,762	74.5
Total	1,088	57,027	55,939	37	55,976	577.4
FTE Role Reduction	-	-	-	-	-	(7.1)
Total	1,088	57,027	55,939	37	55,976	570.3

#### Service Level Analysis

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Children's Social Care & Safeguarding	6	24,408	24,402	-	24,402	312.0
Integrated Services and Commissioning	84	10,540	10,456	-	10,456	131.0
Office of the Chief Officer	(154)	15,580	15,734	29	15,763	59.9
Young People	1,152	5,869	4,717	8	4,725	74.5
Total	1,088	56,397	55,309	37	55,346	577.4
FTE Role Reduction	-	-	-	-	-	(19.0)
Total	1,088	56,397	55,309	37	55,346	558.4

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Children's Social Care & Safeguarding	6	25,773	25,767	-	25,767	312.0
Integrated Services and Commissioning	84	10,527	10,443	-	10,443	131.0
Office of the Chief Officer	(154)	14,168	14,322	29	14,351	59.9
Young People	1,152	5,864	4,712	8	4,720	74.5
Total	1,088	56,332	55,244	37	55,281	577.4
FTE Role Reduction	-	-	-	-	-	(19.0)
Total	1,088	56,332	55,244	37	55,281	558.4

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Children's Social Care & Safeguarding	6	27,299	27,293	-	27,293	312.0
Integrated Services and Commissioning	84	10,525	10,441	-	10,441	131.0
Office of the Chief Officer	(154)	12,634	12,788	29	12,817	59.9
Young People	1,152	5,862	4,710	8	4,718	74.5
Total	1,088	56,320	55,232	37	55,269	577.4
FTE Role Reduction	-	-	-	-	-	(19.0)
Total	1,088	56,320	55,232	37	55,269	558.4

## **Customer and Local Services**

Lead Minister	Minister for Social Security
Accountable Officer	Chief Officer, Customer and Local Services
Department	Customer and Local Services
Further information on services provided	Customer and Local Services (CLS) (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	12,530	12,786	12,971	13,188
Total revenue	12,530	12,786	12,971	13,188
Expenditure				
Social benefit payments	94,091	97,202	100,395	102,302
Staff costs	18,632	18,461	18,646	18,863
Other operating expenses	3,948	3,889	3,889	3,889
Grants and subsidies payments	4,908	4,861	4,814	4,814
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	121,579	124,413	127,744	129,868
Net revenue expenditure (near cash)	109,049	111,627	114,773	116,680
Depreciation and amortisation	11	11	11	11
Net revenue expenditure after depreciation	109,060	111,638	114,784	116,691

#### Service Level Analysis

#### Service Level Analysis

2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Customer Operations	10,224	110,830	100,606	-	100,606	166.3
Customer Services	1,801	7,162	5,361	-	5,361	108.9
Local Services	505	3,587	3,082	11	3,093	12.5
Total	12,530	121,579	109,049	11	109,060	287.7
FTE Role Reduction	-	-	-	-	-	-
Total	12,530	121,579	109,049	11	109,060	287.7

#### Service Level Analysis

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Customer Operations	10,480	113,711	103,231	-	103,231	166.3
Customer Services	1,801	7,162	5,361	-	5,361	108.9
Local Services	505	3,540	3,035	11	3,046	12.5
Total	12,786	124,413	111,627	11	111,638	287.7
FTE Role Reduction	-	-	-	-	-	(2.8)
Total	12,786	124,413	111,627	11	111,638	284.9

#### Service Level Analysis

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Customer Operations	10,665	117,088	106,423	-	106,423	166.3
Customer Services	1,801	7,163	5,362	-	5,362	108.9
Local Services	505	3,493	2,988	11	2,999	12.5
Total	12,971	127,744	114,773	11	114,784	287.7
FTE Role Reduction	-	-	-	-	-	(7.1)
Total	12,971	127,744	114,773	11	114,784	280.6

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Customer Operations	10,882	119,252	108,370	-	108,370	166.3
Customer Services	1,801	7,123	5,322	-	5,322	108.9
Local Services	505	3,493	2,988	11	2,999	12.5
Total	13,188	129,868	116,680	11	116,691	287.7
FTE Role Reduction	-	-	-	-	-	(7.1)
Total	13,188	129,868	116,680	11	116,691	280.6

### Infrastructure

Lead Minister	Minister for Infrastructure
Accountable Officer	Chief Officer, Infrastructure and Environment
Department	Infrastructure and Environment
Further information on services provided	Infrastructure and Environment (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				<u>-</u>
Levied by the States of Jersey	41	41	41	41
Earned through operations	26,707	26,412	26,412	26,412
Total revenue	26,748	26,453	26,453	26,453
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	34,857	33,162	33,162	33,162
Other operating expenses	52,443	51,567	48,197	47,822
Grants and subsidies payments	717	717	717	717
Impairments	26	26	26	26
Finance costs	1,605	1,605	1,605	1,605
Total expenditure	89,648	87,077	83,707	83,332
Net revenue expenditure (near cash)	62,900	60,624	57,254	56,879
Depreciation and amortisation	47,060	47,060	47,060	47,060
Net revenue expenditure after depreciation	109,960	107,684	104,314	103,939

Service Level Analysis						
2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Office of the Chief Officer	1,272	1,343	71	-	71	6.7
Sports	4,364	9,459	5,095	154	5,249	103.9
Operations and Transport	12,942	53,766	40,824	15,949	56,773	376.4
Property	8,170	25,080	16,910	30,957	47,867	50.8
Total	26,748	89,648	62,900	47,060	109,960	537.8
FTE Role Reduction	-	-	-	-	-	(2.0)
Total	26,748	89,648	62,900	47,060	109,960	535.8

Service Level Analysis						
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Office of the Chief Officer	1,272	324	(948)	-	(948)	6.7
Sports	4,064	8,517	4,453	154	4,607	103.9
Operations and Transport	12,947	54,758	41,811	15,949	57,760	376.4
Property	8,170	23,478	15,308	30,957	46,265	50.8
Total	26,453	87,077	60,624	47,060	107,684	537.8
FTE Role Reduction	-	-	-	-	-	(2.0)
Total	26,453	87,077	60,624	47,060	107,684	535.8

Service Level Analysis						
2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Office of the Chief Officer	1,272	324	(948)	-	(948)	6.7
Sports	4,064	8,517	4,453	154	4,607	103.9
Operations and Transport	12,947	51,758	38,811	15,949	54,760	376.4
Property	8,170	23,108	14,938	30,957	45,895	50.8
Total	26,453	83,707	57,254	47,060	104,314	537.8
FTE Role Reduction	-	-	-	-	-	(2.0)
Total	26,453	83,707	57,254	47,060	104,314	535.8

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Office of the Chief Officer	1,272	324	(948)	-	(948)	6.7
Sports	4,064	8,517	4,453	154	4,607	103.9
Operations and Transport	12,947	51,758	38,811	15,949	54,760	376.4
Property	8,170	22,733	14,563	30,957	45,520	50.8
Total	26,453	83,332	56,879	47,060	103,939	537.8
FTE Role Reduction	-	-	-	-	-	(2.0)

83,332

56,879

47,060

103,939

26,453

Total

535.8

## **Environment**

Lead Minister	Minister for the Environment
Accountable Officer	Chief Officer, Infrastructure and Environment
Department	Infrastructure and Environment
Further information on services provided	Infrastructure and Environment (gov.je)

Statement of Comprehensive Net Expenditure				
	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	6,176	6,176	6,176	6,176
Total revenue	6,176	6,176	6,176	6,176
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	15,016	14,951	15,039	15,039
Other operating expenses	2,773	2,124	2,385	2,385
Grants and subsidies payments	148	148	148	148
Impairments	-	-	-	-
Finance costs	2	2	2	2
Total expenditure	17,939	17,225	17,574	17,574
Net revenue expenditure (near cash)	11,763	11,049	11,398	11,398
Depreciation and amortisation	233	233	233	233
Net revenue expenditure after depreciation	11,996	11,282	11,631	11,631

Service Level Analysis						
2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Office of the Chief Officer	-	529	529	-	529	6.7
Natural Environment	829	7,874	7,045	68	7,113	75.4
Regulation	5,347	9,536	4,189	165	4,354	110.0
Total	6,176	17,939	11,763	233	11,996	192.1
FTE Role Reduction	-	-	-	-	-	-
Total	6,176	17,939	11,763	233	11,996	192.1

Service Level Analysis						
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Office of the Chief Officer	-	529	529	-	529	6.7
Natural Environment	829	7,767	6,938	68	7,006	77.4
Regulation	5,347	8,929	3,582	165	3,747	110.0
Total	6,176	17,225	11,049	233	11,282	194.1
FTE Role Reduction	-	-	-	-	-	(3.6)
Total	6,176	17,225	11,049	233	11,282	190.5

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Office of the Chief Officer	-	529	529	-	529	6.7
Natural Environment	829	8,116	7,287	68	7,355	77.4
Regulation	5,347	8,929	3,582	165	3,747	110.0
Total	6,176	17,574	11,398	233	11,631	194.1
FTE Role Reduction	-	-	-	-	-	(3.6)
Total	6,176	17,574	11,398	233	11,631	190.5

Service Level Analysis						
2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Office of the Chief Officer	-	529	529	-	529	6.7
Natural Environment	829	8,116	7,287	68	7,355	77.4
Regulation	5,347	8,929	3,582	165	3,747	110.0
Total	6,176	17,574	11,398	233	11,631	194.1
FTE Role Reduction	-	-	-	-	-	(3.6)
Total	6,176	17,574	11,398	233	11,631	190.5

## Health and Community Services

Lead Minister	Minister for Health and Social Services
Accountable Officer	Chief Officer, Health and Community Services
Department	Health and Community Services
Further information on services provided	Health and Community Services (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	28,973	28,973	28,973	28,973
Total revenue	28,973	28,973	28,973	28,973
Expenditure				
Social benefit payments	57	57	57	57
Staff costs	230,034	226,979	226,979	226,979
Other operating expenses	120,947	121,284	127,630	134,080
Grants and subsidies payments	-	-	-	-
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	351,038	348,320	354,666	361,116
Net revenue expenditure (near cash)	322,065	319,347	325,693	332,143
Depreciation and amortisation	4,066	4,066	4,066	4,066
Net revenue expenditure after depreciation	326,131	323,413	329,759	336,209

#### Service Level Analysis

Total

#### Service Level Analysis 2025 Estimate Near-Cash Non-Cash FTE **Net Revenue Net Revenue** Expenditure £'000 Income Expenditure Depreciation Expenditure **Employees** Chief Nurse 92 62.8 6,145 6,053 6,053 Hospital and Community Service 27,503 313,079 4,066 2,697.1 285,576 289,642 Medical Director 1,378 11,853 10,475 10,475 138.9 Improvement & Innovation 19,961 19,961 19,961 33.9 Total 28,973 351,038 322,065 4,066 2,932.7 326,131 FTE Role Reduction (5.0)

351,038

322,065

28,973

4,066

326,131

2,927.7

Service Level Analysis	· · · · · · · · · · · · · · · · · · ·					
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Chief Nurse	92	6,145	6,053	-	6,053	62.8
Hospital and Community Service	27,503	310,299	282,796	4,066	286,862	2,697.1
Medical Director	1,378	11,853	10,475	-	10,475	138.9
Improvement & Innovation	-	20,023	20,023	-	20,023	33.9
Total	28,973	348,320	319,347	4,066	323,413	2,932.7
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	28,973	348,320	319,347	4,066	323,413	2,927.7

Service Level Analysis						
2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Chief Nurse	92	6,145	6,053	-	6,053	62.8
Hospital and Community Service	27,503	316,645	289,142	4,066	293,208	2,697.1
Medical Director	1,378	11,853	10,475	-	10,475	138.9
Improvement & Innovation	-	20,023	20,023	-	20,023	33.9
Total	28,973	354,666	325,693	4,066	329,759	2,932.7
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	28,973	354,666	325,693	4,066	329,759	2,927.7

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2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Chief Nurse	92	6,145	6,053	-	6,053	62.8
Hospital and Community Service	27,503	323,095	295,592	4,066	299,658	2,697.1
Medical Director	1,378	11,853	10,475	-	10,475	138.9
Improvement & Innovation	-	20,023	20,023	-	20,023	33.9
Total	28,973	361,116	332,143	4,066	336,209	2,932.7
FTE Role Reduction	-	-	-	-	-	(5.0)
Total	28,973	361,116	332,143	4,066	336,209	2,927.7

## Jersey Overseas Aid

Lead Minister	Minister for International Development
Accountable Officer	Executive Director, Jersey Overseas Aid
Department	Jersey Overseas Aid
Further information on services provided	Home   Jersey Overseas Aid Commission (joa.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	-	-	-	-
Total revenue	-	-	-	-
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	755	777	777	777
Other operating expenses	373	387	387	387
Grants and subsidies payments	21,093	21,724	22,388	23,095
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	22,221	22,888	23,552	24,259
Net revenue expenditure (near cash)	22,221	22,888	23,552	24,259
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	22,221	22,888	23,552	24,259

Service Level Analysis								
2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE		
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees		
Grants to Overseas Aid Commission	-	22,221	22,221	-	22,221	9.2		
Total	-	22,221	22,221	-	22,221	9.2		
FTE Role Reduction	-	-	-	-	-	-		
Total	_	22 221	22 221	_	22 221	9.2		

Del Vice Level Allalysis						
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Grants to Overseas Aid Commission	-	22,888	22,888	-	22,888	9.2
Total	-	22,888	22,888	-	22,888	9.2
FTE Role Reduction	-	-	-	-	-	-
Total	_	22 888	22 888	_	22 888	9.2

Service Level Analysis						
2027 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees
Grants to Overseas Aid Commission	-	23,552	23,552	-	23,552	9.2
Total	-	23,552	23,552	-	23,552	9.2
FTE Role Reduction	-	-	-	-	-	-
Total	-	23,552	23,552	-	23,552	9.2

Service Level Analysis						
2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Grants to Overseas Aid Commission	-	24,259	24,259	-	24,259	9.2
Total	-	24,259	24,259	-	24,259	9.2
FTE Role Reduction	-	-	-	-	-	-
Total	-	24,259	24,259	-	24,259	9.2

#### Justice and Home Affairs

Lead Minister	Minister for Justice and Home Affairs
Accountable Officer	Chief Officer, Justice and Home Affairs
Department	Justice and Home Affairs
Further information on services provided	Justice and Home Affairs (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	4,528	4,528	4,528	4,528
Total revenue	4,528	4,528	4,528	4,528
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	38,727	38,576	38,626	38,626
Other operating expenses	7,942	7,734	7,728	7,728
Grants and subsidies payments	254	254	254	254
Impairments	-	-	-	-
Finance costs	30	30	30	30
Total expenditure	46,953	46,594	46,638	46,638
Net revenue expenditure (near cash)	42,425	42,066	42,110	42,110
Depreciation and amortisation	1,000	1,000	1,000	1,000
Net revenue expenditure after depreciation	43,425	43,066	43,110	43,110

#### Service Level Analysis

#### Service Level Analysis

			Net		Net	
2025 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Health and Safety Inspectorate	-	657	657	-	657	7.0
States of Jersey Ambulance Service	16	7,480	7,464	73	7,537	86.0
States of Jersey Fire and Rescue Service	344	9,784	9,440	141	9,581	85.0
States of Jersey Prison Service	378	12,476	12,098	269	12,367	152.0
Jersey Field Squadron	-	1,802	1,802	-	1,802	4.0
Jersey Customs and Immigration Service	3,204	9,180	5,976	313	6,289	89.0
Justice and Home Affairs Directorate	9	4,732	4,723	193	4,916	44.0
Superintendent Registrar	577	842	265	11	276	11.4
Total	4,528	46,953	42,425	1,000	43,425	478.4
FTE Role Reduction	-	-	-	-	-	(1.0)
Total	4,528	46,953	42,425	1,000	43,425	477.4

			Net		Net	
2026 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Health and Safety Inspectorate	-	657	657	-	657	7.0
States of Jersey Ambulance Service	16	7,495	7,479	73	7,552	86.0
States of Jersey Fire and Rescue Service	344	9,779	9,435	141	9,576	85.0
States of Jersey Prison Service	378	12,476	12,098	269	12,367	152.0
Jersey Field Squadron	-	1,837	1,837	-	1,837	4.0
Jersey Customs and Immigration Service	3,204	9,180	5,976	313	6,289	89.0
Justice and Home Affairs Directorate	9	4,328	4,319	193	4,512	44.0
Superintendent Registrar	577	842	265	11	276	11.4
Total	4,528	46,594	42,066	1,000	43,066	478.4
FTE Role Reduction	-	-	-	-	-	(3.0)
Total	4,528	46,594	42,066	1,000	43,066	475.4

Service	ce Leve	l Anal	lvsis

			Net		Net	
2027 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Health and Safety Inspectorate	-	657	657	-	657	7.0
States of Jersey Ambulance Service	16	7,518	7,502	73	7,575	86.0
States of Jersey Fire and Rescue						
Service	344	9,773	9,429	141	9,570	85.0
States of Jersey Prison Service	378	12,476	12,098	269	12,367	152.0
Jersey Field Squadron	-	1,871	1,871	-	1,871	4.0
Jersey Customs and Immigration Service	3,204	9,180	5,976	313	6,289	89.0
Justice and Home Affairs Directorate	9	4,321	4,312	193	4,505	44.0
Superintendent Registrar	577	842	265	11	276	11.4
Total	4,528	46,638	42,110	1,000	43,110	478.4
FTE Role Reduction	-	-	-	-	-	(3.0)
Total	4,528	46,638	42,110	1,000	43,110	475.4

			Net		Net	
2028 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Health and Safety Inspectorate	-	657	657	-	657	7.0
States of Jersey Ambulance Service	16	7,518	7,502	73	7,575	86.0
States of Jersey Fire and Rescue Service	344	9,773	9,429	141	9,570	85.0
States of Jersey Prison Service	378	12,476	12,098	269	12,367	152.0
Jersey Field Squadron	-	1,871	1,871	-	1,871	4.0
Jersey Customs and Immigration Service	3,204	9,180	5,976	313	6,289	89.0
Justice and Home Affairs Directorate	9	4,321	4,312	193	4,505	44.0
Superintendent Registrar	577	842	265	11	276	11.4
Total	4,528	46,638	42,110	1,000	43,110	478.4
FTE Role Reduction	-	-	-	-	-	(3.0)
Total	4,528	46,638	42,110	1,000	43,110	475.4

## States of Jersey Police

Lead Minister	Minister for Justice and Home Affairs
Accountable Officer	Chief Officer of the States of Jersey Police
Department	States of Jersey Police
Further information on services provided	Jersey Police Authority States of Jersey Police - Home

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	168	168	168	168
Total revenue	168	168	168	168
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	27,558	27,371	27,371	27,371
Other operating expenses	2,795	2,772	2,751	2,751
Grants and subsidies payments	-	-	-	-
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	30,353	30,143	30,122	30,122
Net revenue expenditure (near cash)	30,185	29,975	29,954	29,954
Depreciation and amortisation	650	650	650	650
Net revenue expenditure after depreciation	30,835	30,625	30,604	30,604

### Service Level Analysis

Service Level Analysis

Service Level Analysis

#### Service Level Analysis FTE 2025 Estimate Near-Cash **Net Revenue** Non-Cash **Net Revenue Employees** £'000 Income Expenditure Expenditure Depreciation Expenditure States of Jersey Police Service 30,353 349.0 168 30,185 650 30,835 30,353 650 168 30,185 30,835 349.0 FTE Role Reduction (2.0)Total 30,353 30,185 650 30,835 347.0 168

Service Level Analysis						
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
States of Jersey Police Service	168	30,143	29,975	650	30,625	349.0
Total	168	30,143	29,975	650	30,625	349.0
FTE Role Reduction	-	-	-	-	-	(4.7)
Total	168	30,143	29,975	650	30,625	344.3

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
States of Jersey Police Service	168	30,122	29,954	650	30,604	349.0
Total	168	30,122	29,954	650	30,604	349.0
FTE Role Reduction	-	-	-	-	-	(4.7)
Total	168	30,122	29,954	650	30,604	344.3

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
States of Jersey Police Service	168	30,122	29,954	650	30,604	349.0
Total	168	30,122	29,954	650	30,604	349.0
FTE Role Reduction	-	-	-	-	-	(4.7)
Total	168	30,122	29,954	650	30,604	344.3

## Ministry of External Relations

Lead Minister	Minister for External Relations
Accountable Officer	Chief Officer, External Relations
Department	External Relations
Further information on services provided	External Relations (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	330	330	330	330
Total revenue	330	330	330	330
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	1,976	1,897	1,897	1,897
Other operating expenses	527	554	554	554
Grants and subsidies payments	1,234	1,207	1,207	1,207
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	3,737	3,658	3,658	3,658
Net revenue expenditure (near cash)	3,407	3,328	3,328	3,328
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	3,407	3,328	3,328	3,328

## Service Analysis

Service Level Analysis						
2025 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees
External Relations	330	3,737	3,407	-	3,407	17.0
Total	330	3,737	3,407	-	3,407	17.0
FTE Role Reduction	-	-	-	-	-	-
Total	330	3,737	3,407	-	3,407	17.0

Service Level Analysis						
2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
External Relations	330	3,658	3,328	-	3,328	17.0
Total	330	3,658	3,328	•	3,328	17.0
FTE Role Reduction	-		-	_	-	(1.0)
Total	330	3,658	3,328	•	3,328	16.0

Service Level Analysis						
2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
External Relations	330	3,658	3,328	-	3,328	17.0
Total	330	3,658	3,328	-	3,328	17.0
FTE Role Reduction	-	-	-	-	-	(1.0)
Total	330	3,658	3,328	-	3,328	16.0

Service Level Allalysis		<u>'</u>		<u>'</u>	, , , , , , , , , , , , , , , , , , ,	
2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
External Relations	330	3,658	3,328	-	3,328	17.0
Total	330	3,658	3,328	-	3,328	17.0
FTE Role Reduction	-	-	-	-	-	(1.0)
Total	330	3,658	3,328	-	3,328	16.0

## Economic Development, Tourism, Sport, and Culture

Lead Minister	Minister for Sustainable Economic Development
Accountable Officer	Chief Officer, Department for the Economy
Department	Economy
Further information on services provided	Department for the Economy (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	-	-	-	-
Total revenue	-	-	-	-
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	5,109	4,725	4,725	4,725
Other operating expenses	4,471	4,693	4,911	5,154
Grants and subsidies payments	27,436	27,436	27,436	27,436
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	37,016	36,854	37,072	37,315
Net revenue expenditure (near cash)	37,016	36,854	37,072	37,315
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	37,016	36,854	37,072	37,315

## Service Level Analysis

#### Service Level Analysis

2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Local and Digital Economy	-	32,465	32,465	-	32,465	28.0
Future Economy	-	534	534	-	534	4.0
Economics	-	1,897	1,897	-	1,897	7.0
Management and Governance	-	882	882	-	882	4.5
Intellectual Property	-	240	240	-	240	-
Cyber Security	-	998	998	-	998	6.0
Total	-	37,016	37,016	-	37,016	49.5
FTE Role Reduction	-	-	-	-	-	-
Total	-	37,016	37,016	-	37,016	49.5

#### Service Level Analysis

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Local and Digital Economy	-	32,303	32,303	-	32,303	28.0
Future Economy	-	534	534	-	534	4.0
Economics	-	1,897	1,897	-	1,897	7.0
Management and Governance	-	882	882	-	882	4.5
Intellectual Property	-	240	240	-	240	-
Cyber Security	-	998	998	-	998	6.0
Total	•	36,854	36,854	-	36,854	49.5
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	-	36,854	36,854	-	36,854	28.0

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Local and Digital Economy	-	32,521	32,521	-	32,521	28.0
Future Economy	-	534	534	-	534	4.0
Economics	-	1,897	1,897	-	1,897	7.0
Management and Governance	-	882	882	-	882	4.5
Intellectual Property	-	240	240	-	240	-
Cyber Security	-	998	998	-	998	6.0
Total	•	37,072	37,072	-	37,072	49.5
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	-	37,072	37,072	-	37,072	43.5

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Local and Digital Economy	-	32,764	32,764	-	32,764	28.0
Future Economy	-	534	534	-	534	4.0
Economics	-	1,897	1,897	-	1,897	7.0
Management and Governance	-	882	882	-	882	4.5
Intellectual Property	-	240	240	-	240	-
Cyber Security	-	998	998	-	998	6.0
Total	•	37,315	37,315	•	37,315	49.5
FTE Role Reduction	-	-	-	-	-	(6.0)
Total	-	37,315	37,315	-	37,315	43.5

## **Financial Services**

Lead Minister	Minister for External Relations
Accountable Officer	Chief Officer, Department for the Economy
Department	Economy
Further information on services provided	Department for the Economy (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	-	-	-	-
Total revenue	-	-	-	-
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	4,276	4,166	4,166	4,166
Other operating expenses	723	687	662	662
Grants and subsidies payments	5,887	5,887	5,887	5,887
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	10,886	10,740	10,715	10,715
Net revenue expenditure (near cash)	10,886	10,740	10,715	10,715
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	10,886	10,740	10,715	10,715

## Service Level Analysis

#### Service Level Analysis

2025 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Financial Services	-	6,999	6,999	-	6,999	6.0
Financial Crime	-	1,321	1,321	-	1,321	5.0
Financial Intelligence Unit	-	2,566	2,566	-	2,566	35.0
Total	-	10,886	10,886	-	10,886	46.0
FTE Role Reduction	-		-	-	-	-
Total	-	10,886	10,886	-	10,886	46.0

#### Service Level Analysis

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Financial Services	-	6,956	6,956	-	6,956	6.0
Financial Crime	-	1,263	1,263	-	1,263	5.0
Financial Intelligence Unit	-	2,521	2,521	-	2,521	35.0
Total	-	10,740	10,740	-	10,740	46.0
FTE Role Reduction	-		-	-	-	(2.0)
Total	-	10,740	10,740	-	10,740	44.0

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Financial Services	-	6,956	6,956	-	6,956	6.0
Financial Crime	-	1,263	1,263	-	1,263	5.0
Financial Intelligence Unit	-	2,496	2,496	-	2,496	35.0
Total	-	10,715	10,715	•	10,715	46.0
FTE Role Reduction	-	-	•	•		(2.0)
Total	-	10,715	10,715	-	10,715	44.0

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Financial Services	-	6,956	6,956	-	6,956	6.0
Financial Crime	-	1,263	1,263	-	1,263	5.0
Financial Intelligence Unit	-	2,496	2,496	-	2,496	35.0
Total	-	10,715	10,715	-	10,715	46.0
FTE Role Reduction	-	-	-	-		(2.0)
Total	-	10,715	10,715	-	10,715	44.0

# Treasury and Exchequer

Lead Minister	Minister for Treasury and Resources
Accountable Officer	Treasurer of the States and Chief Officer, Treasury and Exchequer
Department	Treasury and Exchequer
Further information on services provided	Treasury and Exchequer (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	4,353	4,353	4,353	4,353
Total revenue	4,353	4,353	4,353	4,353
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	31,372	29,859	29,859	29,859
Other operating expenses	17,765	16,835	16,835	16,835
Grants and subsidies payments	-	-	-	-
Impairments	5	5	5	5
Finance costs	1,910	940	940	940
Total expenditure	51,052	47,639	47,639	47,639
Net revenue expenditure (near cash)	46,699	43,286	43,286	43,286
Depreciation and amortisation	1,570	1,570	1,570	1,570
Net revenue expenditure after depreciation	48,269	44,856	44,856	44,856

## Service Level Analysis

#### Service Level Analysis

			Net		Net	
2025 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Finance Business Partners, Analytics & Management Information	-	4,614	4,614	-	4,614	69.0
Finance Hub	3,007	6,035	3,028	-	3,028	63.5
Revenue Jersey	214	14,163	13,949	1,570	15,519	169.0
Assurance and Risk	15	2,352	2,337	-	2,337	18.0
Strategic Finance	35	3,368	3,333	-	3,333	33.3
Treasury and Investment Management	1,082	14,553	13,471	-	13,471	19.0
Commercial Services	-	3,764	3,764	-	3,764	41.0
Corporate Costs	-	2,203	2,203	-	2,203	-
Total	4,353	51,052	46,699	1,570	48,269	412.8
FTE Role Reduction	-	-	-	-	-	(10.0)
Total	4,353	51,052	46,699	1,570	48,269	402.8

			Net		Net	
2026 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Finance Business Partners, Analytics & Management Information	-	4,614	4,614	-	4,614	69.0
Finance Hub	3,007	6,035	3,028	-	3,028	63.5
Revenue Jersey	214	14,163	13,949	1,570	15,519	169.0
Assurance and Risk	15	2,352	2,337	-	2,337	18.0
Strategic Finance	35	1,855	1,820	-	1,820	33.3
Treasury and Investment Management	1,082	13,623	12,541	-	12,541	19.0
Commercial Services	-	3,764	3,764	-	3,764	41.0
Corporate Costs	-	1,233	1,233	-	1,233	-
Total	4,353	47,639	43,286	1,570	44,856	412.8
FTE Role Reduction	-	-			-	(25.0)
Total	4,353	47,639	43,286	1,570	44,856	387.8

#### Service Level Analysis

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Finance Business Partners, Analytics & Management Information	-	4,614	4,614	-	4,614	69.0
Finance Hub	3,007	6,035	3,028	-	3,028	63.5
Revenue Jersey	214	14,163	13,949	1,570	15,519	169.0
Assurance and Risk	15	2,352	2,337	-	2,337	18.0
Strategic Finance	35	1,855	1,820	-	1,820	33.3
Treasury and Investment Management	1,082	13,623	12,541	-	12,541	19.0
Commercial Services	-	3,764	3,764	-	3,764	41.0
Corporate Costs	-	1,233	1,233	-	1,233	-
Total	4,353	47,639	43,286	1,570	44,856	412.8
FTE Role Reduction	•	•	-	-	-	(25.0)
Total	4,353	47,639	43,286	1,570	44,856	387.8

			Net		Net	
2028 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Finance Business Partners, Analytics & Management Information	-	4,614	4,614	-	4,614	69.0
Finance Hub	3,007	6,035	3,028	-	3,028	63.5
Revenue Jersey	214	14,163	13,949	1,570	15,519	169.0
Assurance and Risk	15	2,352	2,337	-	2,337	18.0
Strategic Finance	35	1,855	1,820	-	1,820	33.3
Treasury and Investment Management	1,082	13,623	12,541	-	12,541	19.0
Commercial Services	-	3,764	3,764	-	3,764	41.0
Corporate Costs	-	1,233	1,233	-	1,233	-
Total	4,353	47,639	43,286	1,570	44,856	412.8
FTE Role Reduction	-	-	-	-	-	(25.0)
Total	4,353	47,639	43,286	1,570	44,856	387.8

## Non-Ministerial Departments

Head of Expenditure	Accountable Officer	Further information on services provided
Bailiff's Chambers	Chief Officer, Bailiff's Chambers	Bailiff's Chambers (gov.je)
Law Officers' Department	Practice Director, Law Officers Department	Law Officers' Department (gov.je)
Judicial Greffe	Judicial Greffier	Judicial Greffe (gov.je)
Viscount's Department	Viscount	Viscount's Department (gov.je)
Official Analyst	Official Analyst	Strategic Policy, Planning and Performance (gov.je)
Office of the Lieutenant Governor	Chief of Staff and Private Secretary	Government House
Probation	Chief Probation Officer	Probation and After-Care Service (gov.je)
Comptroller and Auditor General	Comptroller and Auditor General	Jersey Audit Office

·	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	365	365	365	365
Earned through operations	3,165	3,167	3,169	3,172
Total revenue	3,530	3,532	3,534	3,537
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	26,722	26,991	26,998	27,006
Other operating expenses	13,319	13,032	13,114	13,142
Grants and subsidies payments	90	90	90	90
Impairments	-	-	-	-
Finance costs	15	15	15	15
Total expenditure	40,146	40,128	40,217	40,253
Net revenue expenditure (near cash)	36,616	36,596	36,683	36,716
Depreciation and amortisation	85	85	85	85
Net revenue expenditure after depreciation	36,701	36,681	36,768	36,801

## Service Level Analysis

			Net		Net	
2025 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Bailiff's Chambers						
Bailiff's Chamber	52	3,372	3,320	-	3,320	18.7
Court and Case Costs	-	480	480	-	480	-
Law Officers' Department						
Law Officers General	127	13,031	12,904	-	12,904	105.7
Court and Case Costs	-	1,111	1,111	-	1,111	-
Judicial Greffe						
Judicial Greffe - General	2,094	6,111	4,017	-	4,017	53.1
Court and Case Costs	-	5,951	5,951	-	5,951	-
Viscount's Department						
Viscount's Department	919	3,289	2,370	24	2,394	32.8
Court and Case Costs	-	246	246	-	246	-
Official Analyst	53	837	784	61	845	7.7
Office of the Lieutenant Governor	148	1,061	913	-	913	14.9
Probation						
Probation and Aftercare Service	44	3,243	3,199	-	3,199	33.7
Court and Case Costs	-	125	125	-	125	1.0
Comptroller & Auditor General	93	1,289	1,196	-	1,196	-
Total	3,530	40,146	36,616	85	36,701	267.6
FTE Role Reduction	-			•	-	
Total	3,530	40,146	36,616	85	36,701	267.6

			Net		Net	
2026 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	Employees
Bailiff's Chambers						
Bailiff's Chamber	52	3,174	3,122	-	3,122	18.7
Court and Case Costs	-	480	480	-	480	-
Law Officers' Department						
Law Officers General	127	13,236	13,109	-	13,109	105.7
Court and Case Costs	-	1,111	1,111	-	1,111	-
Judicial Greffe						
Judicial Greffe - General	2,094	6,067	3,973	-	3,973	53.1
Court and Case Costs	-	5,955	5,955	-	5,955	-
Viscount's Department						
Viscount's Department	919	3,284	2,365	24	2,389	32.8
Court and Case Costs	-	246	246	-	246	-
Official Analyst	53	840	787	61	848	7.7
Office of the Lieutenant Governor	148	1,061	913	-	913	14.9
Probation						
Probation and Aftercare Service	44	3,267	3,223	-	3,223	34.7
Court and Case Costs	-	125	125	-	125	1.0
Comptroller & Auditor General	95	1,282	1,187	-	1,187	-
Total	3,532	40,128	36,596	85	36,681	268.6
FTE Role Reduction	-	-	-		-	-
Total	3,532	40,128	36,596	85	36,681	268.6

			Net		Net	
2027 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Bailiff's Chambers						
Bailiff's Chamber	52	3,176	3,124	-	3,124	18.7
Court and Case Costs	-	480	480	-	480	-
Law Officers' Department						
Law Officers General	127	13,236	13,109	-	13,109	105.7
Court and Case Costs	-	1,111	1,111	-	1,111	-
Judicial Greffe						
Judicial Greffe - General	2,094	6,067	3,973	-	3,973	53.1
Court and Case Costs	-	5,959	5,959	-	5,959	-
Viscount's Department						
Viscount's Department	919	3,284	2,365	24	2,389	32.8
Court and Case Costs	-	246	246	-	246	-
Official Analyst	53	890	837	61	898	7.7
Office of the Lieutenant Governor	148	1,061	913	-	913	14.9
Probation						
Probation and Aftercare Service	44	3,270	3,226	-	3,226	34.7
Court and Case Costs	-	125	125	-	125	1.0
Comptroller & Auditor General	97	1,312	1,215	-	1,215	-
Total	3,534	40,217	36,683	85	36,768	268.6
FTE Role Reduction	•	•	-	•	-	-
Total	3,534	40,217	36,683	85	36,768	268.6

			Net		Net	
2028 Estimate		Near-Cash	Revenue	Non-Cash	Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
Bailiff's Chambers						
Bailiff's Chamber	52	3,179	3,127	-	3,127	18.7
Court and Case Costs	-	480	480	-	480	-
Law Officers' Department						
Law Officers General	127	13,236	13,109	-	13,109	105.7
Court and Case Costs	-	1,111	1,111	-	1,111	-
Judicial Greffe						
Judicial Greffe - General	2,094	6,067	3,973	-	3,973	53.1
Court and Case Costs	-	5,963	5,963	-	5,963	-
Viscount's Department						
Viscount's Department	919	3,284	2,365	24	2,389	32.8
Court and Case Costs	-	246	246	-	246	-
Official Analyst	53	890	837	61	898	7.7
Office of the Lieutenant Governor	148	1,061	913	-	913	14.9
Probation						
Probation and Aftercare Service	44	3,264	3,220	-	3,220	34.7
Court and Case Costs	-	125	125	-	125	1.0
Comptroller & Auditor General	100	1,347	1,247	-	1,247	-
Total	3,537	40,253	36,716	85	36,801	268.6
FTE Role Reduction	-	-	-		-	-
Total	3,537	40,253	36,716	85	36,801	268.6

#### Revenue Expenditure Growth

Revenue Expendit	ure Growth				
£'000		2025	2026	2027	2028
Reference	Description	Estimate	Estimate	Estimate	Estimate
	Bailiff's Chamber				
I-BAC-GP25-001	Court & Case Costs	174	174	174	174
	Comptroller and Auditor General				
I-CAG-GP25-001	Contractual Inflation	-	-	-	32
	Judicial Greffe				
I-JUG-GP25-001	Staff Resources, Legal Aid Costs & Court Refurbishment	860	820	824	828
	Law Officers' Department				
I-LOD-GP25-001	Staff Resources for Additional Cases	258	463	463	463
	Probation				
I-PRO-GP25-001	Staff Resources, Recharge Removal & Fleet Management	268	292	295	289
	Viscount's Department				
I-VID-GP25-001	Staff Resources	114	109	109	109
Total		1,674	1,858	1,865	1,895

#### Summary of Revenue Growth Allocations

#### I-BAC-GP25-001 Court & Case Costs

Court and Case Costs is set as an estimate for the annual spend for all costs associated with legal and court related functions. There has been a sustained increase in the number of court hearings and related activities increasing pressure on existing resource. In addition, the Access to Justice (Jersey) Law 2019 requires for the provision of sufficient resources for the purpose of meeting payments under the Legal Aid Scheme, the fees for which have been reviewed and updated for the first time since 2017. This allocation will provide the required funding to cover additional costs due to the increase in the court and case activity and fulfil the requirement of the Access to Justice (Jersey) Law 2019.

#### I-C&AG-GP25-001 Contractual Inflation

Increased funding requirements in 2024 and 2025 represent one-off unavoidable events. Specifically for the recruitment of two new Board members when current terms of office expire, and recruitment of a new Comptroller and Auditor General, to commence during the latter part of 2025 so a new Comptroller and Auditor General is in place when the current term ends on 31 December 2026. The estimated requirement for 2027 is based on the position for 2026 making a prudent allowance for the impact of UK and Jersey inflation taking into account the forecasts of HM Treasury, the Office of Budget Responsibility and the Fiscal Policy Panel to reflect the contractual nature of over 95% of our spend.

#### I-JUG-GP25-001 Staff Resources, Legal Aid Costs & Court Refurbishment

The Judicial Greffe's primary function is to support the delivery of, and access to, justice in Jersey. The organisation is responsible for the provision of judicial, secretarial, administrative, and interlocutory support for the Island's Courts and Tribunals including the Court of Appeal, the Royal Court, the Magistrates Court, the Petty Debts Court and seven Tribunals. The Department also supports a variety of areas of judicial work including intellectual property registrations, land registration and wills. This will ensure the continued effective running of the Court Service and will enhance the delivery of justice in Jersey. The outcomes will maintain access to justice and improve the effectiveness of the Court infrastructure to meet Jersey's social and economic needs and maintain the Island's international reputation.

#### I-LOD-GP25-001 Staff Resources for Additional Cases

The workload of the criminal courts team within the Law Officers' Department has increased significantly with a rise in cases being sent to the Royal Court and the Magistrate's Court as well as an increase in advice files opened and the incorporation of new work streams, such as Violence against Women and Girls. The funding request is to add needed resource to the existing team.

#### I-PRO-GP25-001 Staff Resources, Recharge Removal and Fleet Management

The Probation Service requires essential extra resource and budget realignment to fulfil its statutory functions in criminal justice and family law and community service scheme. Investment will cover increased demands on the community service scheme, the need to replace aging vehicles, and investment in locally trained manpower to obtain best value.

#### I-VID-GP25-001 Staff Resources

The Viscount's Department is responsible for executing orders made by the Royal Court of Jersey, as well as certain other activities set out in statute. The investment will support much needed resourcing of the small team to match the increasing volume and complexity of workloads.

## States Assembly

Head of Expenditure	Accountable Officer	Further information on services provided
States Assembly	Greffier of the States	States Assembly (gov.je)

	2025	2026	2027	2028
£'000	Estimate	Estimate	Estimate	Estimate
Revenue				
Levied by the States of Jersey	-	-	-	-
Earned through operations	-	-	-	-
Total revenue	-	-	-	-
Expenditure				
Social benefit payments	-	-	-	-
Staff costs	9,462	9,545	9,626	9,711
Other operating expenses	1,470	1,670	1,470	1,470
Grants and subsidies payments	-	-	-	-
Impairments	-	-	-	-
Finance costs	-	-	-	-
Total expenditure	10,932	11,215	11,096	11,181
Net revenue expenditure (near cash)	10,932	11,215	11,096	11,181
Depreciation and amortisation	-	-	-	-
Net revenue expenditure after depreciation	10,932	11,215	11,096	11,181

Service Level Analysis						
2025 Estimate £'000	Income	Near-Cash Expenditure	Net Revenue Expenditure	Non-Cash Depreciation	Net Revenue Expenditure	FTE Employees
States Assembly General	-	3,758	3,758	-	3,758	3.0
Committees and Panels	-	2,301	2,301	-	2,301	24.0
Members' Services and Renumeration	-	1,936	1,936	-	1,936	19.0
Law Drafting	-	1,907	1,907	-	1,907	12.5
Digital and Public Engagement	-	1,030	1,030	-	1,030	12.0
Total		10,932	10,932	-	10,932	70.5
FTE Role Reduction	-	-	-	-	-	-
Total		10,932	10,932	-	10,932	70.5

2026 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
States Assembly General	-	3,841	3,841	-	3,841	3.0
Committees and Panels	-	2,301	2,301	-	2,301	24.0
Members' Services and Renumeration	-	1,936	1,936	-	1,936	19.0
Law Drafting	-	1,907	1,907	-	1,907	12.5
Digital and Public Engagement	-	1,230	1,230	-	1,230	12.0
Total		11,215	11,215	-	11,215	70.5
FTE Role Reduction	-					
Total		11,215	11,215		11,215	70.5

2027 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
States Assembly General	-	3,922	3,922	-	3,922	3.0
Committees and Panels	-	2,301	2,301	-	2,301	24.0
Members' Services and Renumeration	-	1,936	1,936	-	1,936	19.0
Law Drafting	-	1,907	1,907	-	1,907	12.5
Digital and Public Engagement	-	1,030	1,030	-	1,030	12.0
Total	-	11,096	11,096	-	11,096	70.5
FTE Role Reduction	-	-	-	-	-	-
Total	-	11,096	11,096	-	11,096	70.5

2028 Estimate		Near-Cash	Net Revenue	Non-Cash	Net Revenue	FTE
£'000	Income	Expenditure	Expenditure	Depreciation	Expenditure	<b>Employees</b>
States Assembly General	-	4,007	4,007	-	4,007	3.0
Committees and Panels	-	2,301	2,301	-	2,301	24.0
Members' Services and Renumeration	-	1,936	1,936	-	1,936	19.0
Law Drafting	-	1,907	1,907	-	1,907	12.5
Digital and Public Engagement	-	1,030	1,030	-	1,030	12.0
Total		11,181	11,181	-	11,181	70.5
FTE Role Reduction	-	-	-	-	-	-
Total	-	11,181	11,181	-	11,181	70.5

#### Revenue Expenditure Growth

Revenue Expend	iture Growth				
£'000		2025	2026	2027	2028
Reference	Description	Estimate	Estimate	Estimate	Estimate
I-STA-GP25-001	Member and Staff Costs and Election 26'	553	836	717	802
Total		553	836	717	802

### Summary of Revenue Growth Allocations

#### I-STA-GP25-001 Members and Staff Costs and Election 26'

The current Reviewer's determination presented to the States in October 2023 and her recommendations took automatic effect as follows:

- The salary for each States Member shall be increased each year in line with the Average Earnings Index (AEI) published that year by Statistics Jersey taking effect 1 October each year
- States Members' Pension Scheme; namely that the 'employer' contribution should be increased from 10% to 16% with effect from 1st January 2024

As a consequence of the review, greater expenditure on the Assembly budget will cause a shortfall from 2025 which this bid seeks to address. It is also a requirement of the Elections (Jersey) Law 2002 that the costs incurred through elections for Deputies are met by the States and this one-off budget will fund the costs of the 2026 elections.



