

# Health and Social Services

Corporate Administration  
Peter Crill House, Gloucester Street  
St Helier, Jersey, JE1 3QS  
Tel: +44 (0)1534 442891



AKFG/LAW

Deputy S M Bree  
Chairman, Future Hospital Scrutiny Panel  
Scrutiny Office  
Morier House  
St Helier  
JE1 1DD

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Dear Deputy Bree

Thank you for your letter dated 12 September asking for an update on my response to Finding 7 included in a previous review of the Future Hospital Project (S.R.4/2017). You ask:

## **1) When the Health Estate Strategy will be completed?**

The HSSD Strategic Estates Group meets quarterly. A Mental Health Estate strategy work stream has recently commenced and the Department for Infrastructure Project Lead and independent advisors to this work stream are working with the Future Hospital team to ensure strategic alignment of both work streams. Children's Services is also considering the suitability of its property assets to support the service changes described in recent reports.

A preliminary workshop including the Departments for Infrastructure and Health and Social Services was held on April 10 2017. Whilst this workshop described the scope of work to be included in a Health Estate Strategy, the date for completion of this work has yet to be agreed by the HSSD Strategic Estates Group.

## **2) With regard to the ongoing health transformation, the type of services that might be expected to be located within the "health campus" in the future.**

My response to Finding 7 of S.R.4/2017 was clear that it would not be possible or appropriate to include costs for the health campus within the capital proposals for the Future Hospital. The concept of a "health campus" was suggested as one way of setting a strategic direction for the use of land included in and surrounding the Future Hospital. The development of a health campus is not wholly within the gift of the Health and Social Services Department. The development of a future Island Plan and the 'Future of St Helier' would provide opportunities for the Health and Social Services Department to contribute to these works in ways that might consider the benefits of a health campus both to the Island and to the town.

A "health campus" brings together in one location a range of healthcare facilities. Importantly, it also creates the possibility of developing a 'critical mass' of such facilities in the location in future years. The health campus has the potential to include not just the Future Hospital but education facilities, voluntary and community bodies, research institutes, private health care facilities, social care organisations, health-related retail, exercise and other health lifestyle facilities and events and so on. The potential combinations are many and varied. A health campus could be created from scratch with new buildings or could 're-purpose' existing buildings in the area where appropriate and cost effective or could, most likely in the Jersey context, be a mixture of new and old buildings.

A key benefit of using the current General Hospital site for the Future Hospital is that the 'legacy' site provides a means for future hospital expansion in the decades ahead should this ever be needed.

The 'legacy' site released by the Future Hospital development will not be available for another eight years and, realistically, allowing for demolition and redevelopment, will not be in use for at least ten years from now. It is too early to describe with any accuracy the detailed nature of complementary services that will be required and would be best delivered from this site.

What is important is that the site remains under the control of the Public into the longer term so that its use can be maximised and its potential fully realised as a health campus.

Yours sincerely,

**Senator Andrew Green, MBE**  
**Minister for Health and Social Services**