

Minister for Infrastructure



Deputy Steve Luce  
Chair  
Environment, Housing and Infrastructure Scrutiny Panel  
By email

11 July 2023

Dear Deputy Luce,

Thank you for your letter of 27<sup>th</sup> June requesting an update to the Ministerial Delivery Plan, and please accept my apologies for the delay in responding.

Infrastructure officers have provided updates, which can be found in the document attached.

Yours sincerely,

A handwritten signature in black ink, appearing to read "T Binet".

**Deputy Tom Binet**  
**Minister for Infrastructure**  
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## Ministerial Priorities

CATEGORY	ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN	100 Day Action	End of June 23 Status (complete; on track; delayed or otherwise)	End of June 23 Short commentary update	
Ministerial Plan 23	MINF P1	<b>Key Government projects:</b>											
Ministerial Plan 23	MINF P1.1	<ul style="list-style-type: none"> <li>Delivering and implementing a review of the current Our Hospital project, in conjunction with ministerial colleagues, to assess the appropriateness and affordability of the current proposals</li> </ul>	<p>Following the delivery of the review, we will work closely with HCS, Scrutiny Panels, Assembly Members, and all Islanders to:</p> <ul style="list-style-type: none"> <li>Develop a revised project brief, early designs and a detailed project plan - ensuring that any clinical adjacencies provide the best option for services over more than one site. New plans and revised financing strategy will be considered by the Assembly before the end of 2023.</li> <li>Continue to develop the former Les Quennevais School into a health and care facility, to relocate service from Overdale during construction</li> <li>transfer land at Kensington Place to Government ownership to enable the delivery of a multi-site facility</li> </ul>	Health and Wellbeing	Infrastructure, Housing and Environment	Chief Officer	Project	GP20-PFV-12-N			On Track	The review of the former OH project has now been completed. The project has now evolved into the New Hospital Facilities programme and has completed its feasibility stage. Work is on track for projects to commence in 2023/24. The Enid Quenault Health and Wellbeing Centre is on track to complete in July 2023. Kensington Place has been acquired by GoJ.	Andy Scate
Ministerial Plan 23	MINF P1.2	<ul style="list-style-type: none"> <li>Ensuring the completion of the new government headquarters building by mid-2024.</li> </ul>	Continued oversight of the construction contract, liaising with internal government client around building readiness	Economy and Skills	Infrastructure, Housing and Environment	Property	Project	GP21-OI3-21	2024		On Track	Work is progressing well with construction on schedule and an emerging possibility that it may be ahead of the programme. The key issue is readiness for occupation with a focus for the government on ways of working, flexibility and management of sustainable work travel .	Simon matthews
Ministerial Plan 23	MINF P1.3	<ul style="list-style-type: none"> <li>Completing the construction of the new Sewage Treatment Works by the end of 2023, and continue with the decommissioning of the old Sewage Treatment Works.</li> </ul>	<ul style="list-style-type: none"> <li>Complete the construction of the new Sewage Treatment Works by the end of 2023</li> <li>Continue with the decommissioning of the old Sewage Treatment Works</li> </ul>	Environment	Infrastructure, Housing and Environment	Operations & Transport	Project	GP20-INFR-08-Y	Q4 2023		On Track	Phase1A of the new Sewage Treatment Works (STW) was completed in November 2022 with the decommissioning of the old STW. The remaining works are on programme and expected to be commissioned by October 2023. The demolition of the old STW has been completed. The overall STW Project Completion is expected before the end of 2023 as planned and within the allocated budget.	Selva Selvakumaran
Ministerial Plan 23	MINF P1.4	<ul style="list-style-type: none"> <li>Continuing a review into the replacement and enhancement of sport facilities, providing a plan for longer term delivery.</li> </ul>	<p>Review the Inspiring Active Places strategy, and produce a range of options for future developments of sport and wellbeing community hubs for the Island to be delivered as part of the IAP Programme. Complete the school and community sports facility development at Oakfield, effectively concluding the work to decant sport out of Fort Regent. Continue the skatepark development plan, with a new facility to be progressed through feasibility and planning in 2023, and developed and opened in St Helier in 2024</p> <ul style="list-style-type: none"> <li>Determine the new contract solution for the Aquasplash facility by the end of July 2023</li> </ul>	Community	Infrastructure, Housing and Environment	Operations & Transport	Programme	PR027920	2030		On Track	<p>Following the opening and ongoing resolving of snagging issues at Springfield, the focus of IAP has returned to Oakfield. The Oakfield refurbishment and frame and fabric construct went back out to tender w/c 26/06 following on from a previous tender where the preferred supplier entered administration in early 2023 resulting in the new tendering activity.</p> <p><b>New Skateparks</b> - Work planned for this year comprises; Les Quennevais Skatepark - Pavilion Alterations, Floodlighting and minor improvements in response to feedback since opening, St Helier Skatepark - Feasibility work, planning application and design, New North Quay Skatepark - Decommissioning.</p> <p>Minor improvements, including replacing of wood chip at <b>Les Quennevais Skatepark</b> is on track and scheduled to be complete before the school summer holidays. The pavilion alterations are behind schedule due to contractor availability. Floodlighting installation is planned for autumn this year.</p> <p>Feasibility work for <b>St Helier Skatepark</b> is progressing and we are hoping to confirm a preferred site by the end of Q3. Following a request from the Minister for Infrastructure and Assistant Minister for Infrastructure / EDTSC (Sport), Springfield is now being considered as a possible site.</p> <p>Plans for decommissioning of <b>New North Quay Skatepark</b> in January 2024 in line with the temporary planning permission for this facility are underway.</p>	Ian Richardson
Ministerial Plan 23	MINF P1.5	<ul style="list-style-type: none"> <li>Working with the Jersey Development Company to assess the appropriateness and commercial viability of progressing ideas for Fort Regent.</li> </ul>	We will be considering the appropriateness and future of Fort Regent in light of changing economic circumstances and Islanders needs	Economy and Skills	Infrastructure, Housing and Environment	Property	Project	GP20-PFV-11-N	Q4 2023			Work has commenced on a structural review of the roof structure. Future Places Ministerial Group have discussed the project, and will further reconsider the direction of the Fort, following the structural assessment. The States of Jersey Development Company have been requested by Ministers to assess possible regeneration options.	Andy Scate
Ministerial Plan 23	MINF P1.6	<ul style="list-style-type: none"> <li>Ensuring the delivery of new mental health facilities during 2023, as directed by the Health and Community Services department.</li> </ul>	The new mental health facility at is progressing well and will be delivered in 2023	Health and Wellbeing	Infrastructure, Housing and Environment	Property	Project	GP20-EST-18-N	Q1 2023		Clinique Pinel Phase 1 (14 new bedrooms and associated communal space) was handed over on the 12.09.2022. Rosewood House remodelling and extensions was completed on 22.11.2022.	Clinique Pinel Phase 2 is progressing and scheduled to complete by 31.07.2023.	Tony Norman
Ministerial Plan 23	MINF P1.7	<ul style="list-style-type: none"> <li>Subject to funding, working with St Matthew's Church to deliver a new community park facility as an extension to Coronation Park, due to complete in early 2024.</li> </ul>	No funding available to progress in 2023, but will seek Government Plan funding in 2024	Community	Infrastructure, Housing and Environment	Operations & Transport	NA	NA	NA		Park is now open for use as an empty field. Access is provided via a temporary scaffold ramp from the existing Park.	Funding was not provided in the 2023 - 2026 Government Plan, nor has the business case been supported for GP 24-27. Initial concept works and consultation have been completed, but until funding is granted, this project is effectively on pause.	Hugo Willson
Ministerial Plan 23	MINF P2	<b>Government property:</b>											
Ministerial Plan 23	MINF P2.1	<ul style="list-style-type: none"> <li>Ensuring that the Property Directorate can act more widely across the Government of Jersey to ensure effective and efficient coordination across our property assets and highlight the investment needs required.</li> </ul>	Progress is being made in the implementation of the Corporate Landlord Model and in 2023 all properties are expected to be under this new structure, including appropriate budgets. This new approach and the delivery of the condition survey will provide Government with a more effective and efficient full investment property portfolio, including investment	Environment	Infrastructure, Housing and Environment	Property	Business as usual		2026		On Track	Once the premises are under the auspices of JPH, work will need to be undertaken to review the departments ability to act on procurement and disposal with greater freedom. This will be a change to the current model of JPH. We now have a successful corporate property board, and the role of the Corporate Landlord is embedding.	Tim Daniels

Ministerial Plan 23	MINF P2.2	Ensuring the timely and coordinated release of Government land and premises associated with the new office headquarters and other property rationalisation projects..	Sites have been identified that will no longer be in office use and the transfer and or release of leases will commence	Environment	Infrastructure, Housing and Environment	Property	Business as usual		2026		On Track	This activity is susceptible to departments not adapting to the new ways of working assumed for the new office and either not occupying, or seeking additional space that has not been identified to the project team. Final disposal or rental decisions will be made by the MINF in due course.	Tim Daniels
Ministerial Plan 23	MINF P2.3	Working in partnership with the Future Places workstream, ministerial colleagues and arm's length bodies to input into a public land vision for St Helier, including delivery of the public realm strategy.	Jersey Property Holdings will continue to work effectively in partnership with Future Places to input into a public land vision for St Helier, including delivery of the public realm strategy.	Environment	Infrastructure, Housing and Environment	Property	Business as usual		2026		Complete	Collaborative working is embedded in the public estate strategy.	Tim Daniels
Ministerial Plan 23	MINF P2.4	commissioning a strategic condition survey of the public estate	Government Plan bid submitted to commence with condition survey in 2023	Environment	Infrastructure, Housing and Environment	Property	Pipeline project to be established	HE-GP23-0	Q4 2023		Complete	The condition survey has been funded, procured and is now in train to report as scheduled in the latter part of 2023	Tim Daniels
Ministerial Plan 23	MINF P3	Waste:											
Ministerial Plan 23	MINF P3.1	Beginning work on a circular economy strategy to deliver against wider environmental and carbon reduction aims.	Delivering the first phase of the carbon neutral roadmap including a focus on the decarbonisation of heating buildings and road transport through a just transition	Environment	Infrastructure, Housing and Environment	Operations & Transport	Business as usual		2026		Ongoing	Work is in train with pilot schemes to introduce more sustainable sources of heating into the estate.	Tim Daniels (focussing on heating buildings)
Ministerial Plan 23	MINF P3.2	Delivering an effective solution for the throughput of inert waste at the La Collette Reclamation Site and plan for the hazardous waste site replacement, extending the lifespan of the solid waste facility.	Ensure a smooth transition for the transfer of inert waste processing through to the private sector, aligned to the Bridging Island Plan strategy	Environment	Infrastructure, Housing and Environment	Operations & Transport	Business as usual		2026		Delayed	Ongoing discussions with Granite Products. Timeline for Granite Products to be on line not fixed. Planning permissions to enable continued operation of La Collette site until Granite Products solution available under development. Working with AAL Recycling to maximise recycling.	Richard Fauvel / Fay McCarthy
Ministerial Plan 23	MINF P3.3	Enabling the ongoing management of solid waste, through the development of a new permanent strategic store facility to replace the temporary bulky waste store at La Collette.	Develop a new permanent bulky waste store facility at La Collette Remove the temporary bulky waste store and re-purpose the space to increase the hazardous waste cells, providing further longevity for this waste type at La Collette	Environment	Infrastructure, Housing and Environment	Operations & Transport	Business as usual		2026		On hold	This work has progressed as far as possible and is appropriate considering the funding available to date. That being, feasibility work is complete, options have been appraised, a preferred option identified and the design of the preferred option developed up to a level required for planning purposes. An SOC has been submitted to request funding for the preferred option through the GP 24 - 27. If funding is granted, work will be continued to complete detailed design, planning and enabling works in 2024 and construction of the main works over 2025 and 2026.	Oliver Brewster
Ministerial Plan 23	MINF P3.4	Assessing delivering of the Bridging Liquid Waste Strategy 2023-26 to support the delivery of new housing across the Island and to ensure longer term environmental resilience	In conjunction with the Bridging Island Plan, deliver the Bridging Liquid Waste Strategy 2023-26 to identify sewage network infrastructure improvements and support the needs of an increasing population	Environment	Infrastructure, Housing and Environment	Operations & Transport	Business as usual		2026		On Track (Awaiting funding approval for the Key Infrastructure & Emerging Projects ).	The final Strategic Outline Case (SOC) has been submitted for approval by the Treasury. The required Frameworks for efficient capital delivery are currently being established. The planning and design of these projects are underway in preparation for the implementation from 2024 onwards.	Selva Selvakumaran
Ministerial Plan 23	MINF P4	Carbon Neutral Roadmap and Transport:											
Ministerial Plan 23	MINF P4.1	Supporting the Minister for the Environment in delivering the Carbon Neutral Roadmap.	See below										
Ministerial Plan 23	MINF P4.2	Working on sustainable transport measures in line with the Sustainable Transport Plan and delivering a Sustainable Transport Roadmap.	Implement the rapid plans identified in the Sustainable Transport Policy: Island cycling and walking infrastructure plan, St Helier mobility plan, Bus development plan, Parking plan, and the Mobility of service plan. Continue to improve and expand the Island's strategic cycling and walking networks Work with developers on major planning applications to ensure optimum transport outcomes that reflect the requirements of the States sustainable transport policy Develop the next bus operator contract to deliver the requirements of the bus development plan	Environment	Infrastructure, Housing and Environment	Operations & Transport	Programme	PRO29086	2026		On Track	Work with developers ongoing. Development of bus tender in progress in close liaison with Bus Development Plan policy team. Pilot Carbon Neutral Funded bus routes now in operation. Bid submitted through Government Plan 24 - 26 for funding for walking and cycling infrastructure to support delivery of sustainable transport rapid plans when published. Transport Strategy (Sustainable Transport Road Map) due for publication mid Q2 2023.	Tristen Dodd
Ministerial Plan 23	MINF P4.3	Assessing options to deliver the fleet decarbonisation programme, including the assessment of electric vehicle infrastructure and the replacement of petrol/diesel vehicles with alternatives.	Progress GoJ electric vehicle infrastructure plans to support the growing electric vehicle fleet Deliver an App solution to enable self-serve for fleet vehicle booking and electric vehicle tracking. Continue with the roll- out of Second Generation Renewable Diesel (SGRD) to other viable parts of the GoJ fleet Develop a staged strategy for the electric vehicle fleet replacement	Environment	Infrastructure, Housing and Environment	Operations & Transport	Programme	PRO29086	2026		On Track	We are collaborating with JE to deliver a pilot charging places at Beresford House, if successful the pilot could form a future model for charger installation. App development has commenced and is ongoing. SGRD roll-out continues with only Fire and Ambulance left to get onto the renewable fuel. A strategy for Replacing the existing fleet with EV's has been produced and approved by the GoJ Decarbonisation Board	Hugo Willson
Ministerial Plan 23	MINF P4.4	Working with the industry to progress taxi provision and efficiency.	Complete the transition to a one tier system, uniform roof signs and improve taxi provision to the public	Economy and Skills	Infrastructure, Housing and Environment	Regulation	Programme	PRO29086	2026		On Track	One tier system is now in place , all relevant taxi plates issued and roof signs also in place. Taxi provision at airport has improved as result of one tier system, which has given all taxi-cabs access to airport and harbour public ranks. Requirement for booking entity licencing legislation under review.	Gordon Forrest

## Legislative Programme

Minister	Legislation	Brief Description
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Estimated Lodging Period

End of June 23 Status  
(complete; on track; delayed or otherwise)

End of June 23 Short commentary update

Revised Timescale (if applicable)


